

METCASH LIMITED ABN 32 112 073 480

1 THOMAS HOLT DRIVE MACQUARIE PARK NSW 2113 AUSTRALIA

20 June 2016

Market Announcements Office Australian Securities Exchange Limited 20 Bridge Street Sydney NSW 2000

Dear Sir/ Madam

## METCASH LIMITED - 2016 FULL YEAR FINANCIAL REPORT

Please find attached the following:

- (a) Announcement FY2016 Results
- (b) Appendix 4E and Financial Report (including the Directors' Report and Independent Auditor's Report) of Metcash Limited for the financial year ended 30 April 2016.

Yours faithfully

Julie D. H

Julie Hutton

**Company Secretary** 









## **Metcash Limited**

ABN 32 112 073 480 1 Thomas Holt Drive Macquarie Park NSW 2113 Australia

20 June 2016

## **ASX Announcement**

## Metcash Limited results for the financial year ended 30 April 2016

- Group sales revenue up 1.3% to \$13.5b
- Reported Profit after Tax of \$216.5m (FY15: Loss of \$384.2m)
- EBIT declined 7.4% to \$275.4m (FY15: \$297.3m) in line with expectations
- Underlying Profit after Tax of \$178.3m (FY15: \$173.6m) reflects lower finance costs
- Balance sheet strengthened with net debt reduced by \$392.3m to \$275.5m
- Further progress on Transformation Plan
- Group intends to recommence half yearly dividend payments with effect from the FY17 final dividend, subject to capital requirements

Metcash Limited ("the Group" or "Metcash") today released its results for the year ended 30 April 2016. The Group generated sales revenue of \$13.5b, up 1.3% against the prior year comparative period.

Group EBIT for the year declined 7.4% to \$275.4m (FY15: \$297.3m). There was continued improvement in both the Liquor and Hardware Pillars, that was more than offset by the decline in Food & Grocery, reflecting the planned investment in price by the Supermarkets business and a deterioration in the performance of the Convenience business.

Reported Profit after Tax (including discontinued operations) was \$216.5m (FY15: Loss of \$384.2m). There was an improvement in Underlying Profit after Tax which increased to \$178.3m (FY15: \$173.6m) reflecting the lower finance costs in FY16, partly due to a \$9.6m gain resulting from the restructure of finance facilities.

The Group's focus on cash management and capital recycling, including the sale of the Automotive business, enabled net debt to be reduced by \$392.3m to \$275.5m.

Group CEO, Ian Morrice, said; "The Group has completed the second year of its Transformation Plan and we have made significant progress. Key Supermarkets initiatives are delivering returns and the Liquor and

Hardware businesses continue to build momentum. The Group is focused on supporting Independent Retailers to ensure they are well positioned to deliver the 'Best Store in Town' for their customers.

"The strong focus on capital and cash management has delivered a significant reduction in debt which positions the Group well to deliver its Transformation Initiatives as well as invest in growth opportunities. This financial strength also underpins the Group's intention to recommence half yearly dividend payments with effect from the FY17 final dividend, subject to capital requirements," Mr Morrice said.

## **Review of Trading Results**

### Food & Grocery

Total Food & Grocery sales increased by 0.5% to \$9.3b (FY15: \$9.2b). Supermarkets sales were up 0.5%, however adjusting for the estimated impact of disruption from damage to the NSW distribution centre underlying sales would have been up 0.9%. Importantly, the trend in underlying Supermarkets sales (excluding tobacco) continues to improve.

IGA stores like for like ("LfL") retail sales increased 1.4% representing the fourth reporting period of sales growth. This demonstrates the improving underlying health of our retail network and the positive impact of the Group's Transformation Initiatives.

Convenience sales increased by 0.4% to \$1.6b (FY15: \$1.6b). The growth in C-Store Distribution (CSD) revenues was however, largely offset by a decline in Campbells reseller revenues.

Food & Grocery EBIT declined 17.0% to \$179.9m (FY15: \$216.8m). Supermarkets EBIT declined by ~\$21m primarily due to the foreshadowed incremental price investment during the year. Supermarkets earnings in the second half were in line with the first half, reflecting the cost of price investment now being cycled in the earnings base.

Convenience EBIT declined by ~\$16m reflecting the challenging business environment impacted by an accelerated decline in the Campbells reseller business (particularly in tobacco), and margin pressure from major CSD contracts that was not offset by growth in Food Services.

### Liquor

MUO BSM | MUS BOUL

Total sales increased by 3.7% to \$3.2b (FY15: \$3.1b), as a result of the strong performance of the IBA network and the continued conversion of customers to our banner group. Sales through the IBA bannered network increased 13.0% on the prior year.

EBIT increased by 7.8% to \$62.1m (FY15: \$57.6m) reflecting conversion of stores to the IBA bannered network and a strong focus on cost control.

## Hardware

Hardware sales increased 0.8% to \$1.06b (FY15: \$1.05b). Wholesale LfL sales were up 2.5%, representing a solid performance from both the trade business and our Joint Ventures.

EBIT for the Pillar was up 9.0% to \$32.8m (FY15: \$30.1m) driven by improved performance of the Joint Venture stores, supply chain efficiencies and tight cost control.

#### **Financial Position**

Group net debt reduced by \$392.3m to \$275.5m (FY15: \$667.8m) resulting in gearing of 16.8% (FY15: 36.6%). This reflects tight cash management and capital recycling which includes \$242.1m in proceeds from the disposal of the Automotive business, and \$57.3m from the sale of surplus assets.

Net finance costs for the year reduced to \$27.0m (FY15: \$55.1m). This included a \$9.6m one-off gain from the restructure of finance facilities.

This strong financial position ensures Metcash is well placed to invest in growth and fund its Transformation Initiatives.

### **Transformation and Working Smarter Programs**

The Group has completed the second year of its Transformation Plan and has implemented a range of initiatives in the businesses which are having a positive impact across all Pillars.

In Food & Grocery, Price Match is now rolled out across ~960 stores. The Pillar has also completed the targeted 150 Diamond Stores and implemented fresh initiatives like 'Your Kitchen' and 'Cheese Shops' into a further ~325 stores.

Liquor has continued to invest in the network with approximately 85 stores refreshed and 220 coolrooms upgraded.

The Hardware business completed 12 Sapphire Stores and also implemented Core Ranging initiatives across 45 stores during the year.

The Group continued to promote retail excellence through e-learning initiatives for our retailers. This program now has over 19,000 registered users.

The Working Smarter program commenced in FY16. This program aims to make it simpler for customers, suppliers and our people to work with us. The program is expected to deliver ~\$35m gross savings in FY17. These savings will help offset the underlying inflationary pressure in our cost base and enable our business to invest in growth opportunities in an increasingly competitive trading environment.

#### **Outlook**

Highly competitive trading conditions continue in all our markets, with the additional impact from increased Food & Grocery competition in both the South Australian and Western Australian markets. The Food & Grocery business continues to face headwinds from competition, deflation and a rising cost base. The Group will continue to progress the Transformation Plan (including Working Smarter) in FY17. We expect further consolidation and positive momentum in the Liquor and Hardware Pillars.

The Group's solid financial position underpins our intention to recommence half yearly dividend payments with effect from the FY17 final dividend, subject to capital requirements.

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## **Metcash Group**

Metcash Limited (ABN 32 112 073 480) and its controlled entities

## Appendix 4E for the year ended 30 April 2016

## Results for announcement to the market

	2016 \$m	2015 \$m	Variance \$m	Variance %
Sales revenue	13,541.3	13,369.8	171.5	1.3
Earnings before interest, tax, depreciation and amortisation (EBITDA)	335.7	363.7	(28.0)	(7.7)
Depreciation and amortisation	(60.3)	(66.4)	6.1	9.2
Earnings before interest and tax (EBIT)	275.4	297.3	(21.9)	(7.4)
Net finance costs	(27.0)	(55.1)	28.1	51.0
Underlying profit before tax	248.4	242.2	6.2	2.6
Tax expense on underlying profit	(68.4)	(67.2)	(1.2)	(1.8)
Non-controlling interests	(1.7)	(1.4)	(0.3)	(21.4)
Underlying earnings	178.3	173.6	4.7	2.7
Significant items expense	-	(638.8)	(638.8)	100.0
Tax benefit on significant items	-	61.6	61.6	(100.0)
Net profit/(loss) for the year from continuing operations attributable to members	178.3	(403.6)	581.9	144.2
Net profit after tax for the year from discontinued operations	38.2	19.4	18.8	96.9
Net profit/(loss) for the year attributable to members	216.5	(384.2)	600.7	156.4
Underlying earnings per share (cents)	19.2	19.1	0.1	1.0
Reported profit/(loss) per share (cents)	23.3	(42.4)	65.7	155.0

## **Explanatory note on results**

The Group generated sales revenue of \$13.5 billion, up 1.3% against the prior year comparative period.

Group EBIT for the year declined 7.4% to \$275.4 million (FY15: \$297.3 million). There was continued improvement in both the Liquor and Hardware pillars, which was however, more than offset by the decline in Food & Grocery, reflecting the planned investment in price by the Supermarkets business and a deterioration in the performance of the Convenience business.

Reported profit after tax (including discontinued operations) was \$216.5 million (FY15: Loss of \$384.2 million). There was an improvement in underlying profit after tax which increased to \$178.3 million (FY15: \$173.6 million) reflecting the lower finance costs in FY16, partly due to a \$9.6 million gain resulting from the restructure of finance facilities.

The Automotive business was sold during the current financial year. The results of this business, including comparatives have been reclassified to discontinued operations. Refer note 24 of the financial report for further details on the Automotive sale.

This Appendix 4E should be read in conjunction with the Metcash Financial Report for 30 April 2016.

## Appendix 4E (continued)

For the year ended 30 April 2016

## Dividends on ordinary shares

In line with the Board's previous announcement, a final dividend was not paid for FY15 and no interim or final dividend was declared in relation to FY16.

## Other disclosures

### Net tangible assets backing

At 30 April 2016, the net tangible assets was 26.0 cents per share (FY15: negative 13.8 cents per share).

#### Entities where control has been gained or lost

On 31 July 2015, the Group sold the entire issued share capital of Metcash Automotive Holdings Pty Ltd to Bursons Group Limited (ASX:BAP). Refer note 24 of the financial report for further details.

Other changes in control were not material to the Group. Details of all changes in ownership interests are outlined in Appendix B to the financial report.

## Statement of compliance

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This report is based on the consolidated financial report of Metcash Limited and its controlled entities which has been audited. The financial report was lodged with the ASX on 20 June 2016.

Metcash Limited has a formally constituted audit committee.

On behalf of the Board

Ian Morrice

Director

Sydney, 20 June 2016

## **Metcash Limited**

ABN 32 112 073 480

# Financial Report

For the year ended 30 April 2016



## Directors' report

For the year ended 30 April 2016

Your Directors submit their report of Metcash Limited (the 'Company') and its controlled entities (together the 'Group' or 'Metcash') for the financial year ended 30 April 2016 ('FY16').

## **Operating and Financial Review**

## 1. Metcash's business model

Metcash is Australia's leading wholesaler and distributor, supplying and supporting more than 10,000 independent retailers and approximately 90,000 other businesses across the food, grocery, liquor and hardware industries. Metcash's retail customers operate some of Australia's leading independent brands including: IGA, Mitre 10 and Cellarbrations.

Metcash operates a low cost distribution model that enables its independent retail customers to compete against the vertically integrated retail chains. The Group's core competencies include: purchasing, world class logistics, marketing, retail development and retail operational support. Metcash operates major distribution centres in all the mainland states of Australia. These are complemented by a number of smaller warehouses and the Campbell's branch network.

The Group employs over 5,800 people and supports more than one million people via its network of Successful Independents.

## 2. Strategic objectives

Metcash's strategic vision is to:

- be a business partner of choice for suppliers and independents;
- support independent retailers to be the Best Store in Town;
- be passionate about independents; and
- promote thriving communities, giving shoppers choice.

The strategic vision is supported by several key programs and initiatives aimed at developing shopper-led retail brands. Key strategic programs are the *Transformation Plan* and *Working Smarter*.

### Transformation Plan

The *Transformation Plan* was announced in March 2014 and is aimed at transforming the Supermarkets and Convenience division through programs that cover competitive pricing, product ranging and investment in the independent store network, as well as enhancing the Group's world class supply chain with the aim of supporting independent retailers.

### **Working Smarter**

During the current year, the Group commenced the *Working Smarter* program. The three year program (FY17 - FY19) aims to reduce complexity in existing business processes and make it simpler for customers and suppliers to do business with Metcash.

The program spans all business pillars and support functions and includes optimisation of organisational and cross-pillar structures; buying, promotions and pricing models; supply chain and non-trade procurement. The program is targeting a gross savings run rate of \$100 million by FY19. This will help offset the onoing inflationary pressure on the Group's cost base.

For the year ended 30 April 2016

## 3. Key developments

### Establishing a solid financial foundation

During the year, Metcash took a number of steps to ensure the Group has a strong financial foundation to support the Transformation Plan and allow the Group flexibility to invest in future growth opportunities.

A focus on tight cash management and capital recycling resulted in a \$392.3 million reduction in net debt during the year.

On 31 July 2015, the Group sold its entire holding in Metcash Automotive Holdings Pty Ltd ('MAH' or 'Automotive') to Bursons Group Limited (ASX:BAP) for a total sale consideration of \$285.4 million. The transaction generated net cash flows of \$242.1 million (before tax) to the Group. The proceeds were largely applied against the Group's interest-bearing borrowings. The sale resulted in a net gain of \$34.5 million after tax.

Metcash generated a further \$57.3 million from the disposal of surplus retail properties, interests in joint ventures and other retail assets.

Metcash used these funds to buy back US\$200 million of US Private Placement (USPP) notes. In addition, the debt securitisation and other facility limits were reduced by \$126.7 million. At the end of the year, Metcash had \$1,184.6 million (2015: \$1,498.1 million) in total facilities.

In line with the Board's previous announcement, a final dividend was not paid for FY15 and no interim or final dividend was declared for FY16.

## **Huntingwood Distribution Centre hail damage**

Metcash's distribution centre at Huntingwood NSW suffered significant damage as a result of a hail storm in April 2015. This resulted in the closure of the dry grocery/liquor warehouse.

Following the closure of Huntingwood, the Group's business continuity plans were immediately activated. Metcash was able to quickly re-establish supply to NSW customers from the Victorian, Queensland and ACT distribution centres. Temporary warehouses were also established at Silverwater, Wetherill Park and Eastern Creek in NSW. Whilst the Huntingwood warehouse has now been reoccupied, the automated section is not expected to be fully operational until later in FY17.

Metcash's insurance policy is expected to cover the hail event for material damage and consequential loss. Metcash recovered \$57.0 million in cash from insurers and has recognised a receivable of \$29 million at the end of the year.

### Changes in key staff

Metcash's leadership capabilities were renewed and strengthened during the year.

Mr Steven Cain was appointed as CEO Supermarkets on 1 August 2015. Mr Mark Hewlett was appointed as Executive General Manager – New Channels on 12 August 2015 and Ms Penny Coates was appointed as Chief Human Resources Officer on 7 September 2015.

Mr Peter Struck, former CEO Convenience ceased employment on 29 January 2016. The Convenience business was integrated with Supermarkets from that date, with Mr Cain appointed as CEO Supermarkets and Convenience on 18 January 2016.

Mr Greg Watson, former General Counsel and Company Secretary, ceased employment on 31 January 2016. Ms Julie Hutton assumed the role of General Manager Legal and Company Secretary on 6 June 2016. Mr Brad Soller, Chief Financial Officer, temporarily assumed the role of Company Secretary in the interim period.

For the year ended 30 April 2016

## 4. Key financial measures

#### Warehouse earnings

Metcash's operations are designed to allow significant volumes to be distributed through its warehouse infrastructure. The ability to leverage warehouse earnings is a key driver of the Group's profitability.

In addition to warehouse revenue, earnings are impacted by product category mix and the proportion of the Group's products sold through the network. Warehouse sales and related margins are driven by competitive pricing, promotional activities and the level of supplier support through volumetric and other rebates.

The Transformation Plan is a key strategic program aimed at sustainable growth in warehouse earnings.

### Cost of doing business

The Group's profitability depends on the efficiency and effectiveness of its operating model. This is achieved by optimising the Group's Cost of Doing Business (CODB) - which comprises the various costs of operating the distribution centres and the administrative support functions.

Working Smarter is a key strategic program aimed at maximising the effectiveness of the Group's CODB.

### Funds employed and return on capital

The Group's funds employed is primarily influenced by the seasonal working capital cycle. The Group maintains a strong focus on cash flow through optimal stock levels and debtors management.

The Group has longer term capital investments in its supply chain capabilities, including warehouse automation technologies and software development. The Group also manages a portfolio of short-to-medium term investments to support the independent network - mainly in the form of equity participation or short term loans.

The Board's intention is to reinvest adequate funds within the business for future growth and otherwise return earnings to shareholders.



For the year ended 30 April 2016

### 5. Review of financial results

#### **Group overview**

	2016 \$m	2015 \$m
Sales revenue	13,541.3	13,369.8
Earnings before interest, tax, depreciation and amortisation (EBITDA)	335.7	363.7
Depreciation and amortisation	(60.3)	(66.4)
Earnings before interest and tax (EBIT)	275.4	297.3
Net finance costs	(27.0)	(55.1)
Underlying profit before tax	248.4	242.2
Tax expense on underlying profit	(68.4)	(67.2)
Non-controlling interests	(1.7)	(1.4)
Underlying earnings (i)	178.3	173.6
Significant items expense	-	(638.8)
Tax benefit on significant items	-	61.6
Net profit/(loss) for the year from continuing operations	178.3	(403.6)
Net profit after tax for the year from discontinued operations	38.2	19.4
Net profit/(loss) for the year	216.5	(384.2)
Underlying earnings per share (cents) (ii)	19.2	19.1
Reported earnings/(loss) per share (cents)	23.3	(42.4)

- Underlying earnings represents reported profit after tax from continuing operations attributable to equity holders of the parent, excluding significant items after tax.
- (ii) Underlying earnings per share (EPS) is calculated by dividing underlying earnings by the weighted average shares outstanding during the period.

The Group generated sales revenue of \$13.5 billion, up 1.3% against the prior year comparative period.

Group EBIT for the year declined 7.4% to \$275.4 million (FY15: \$297.3 million). There was continued improvement in both the Liquor and Hardware pillars, which was however, more than offset by the decline in Food & Grocery, reflecting the planned investment in price by the Supermarkets business and a deterioration in the performance of the Convenience business.

Reported profit after tax (including discontinued operations) was \$216.5 million (FY15: Loss of \$384.2 million). There was an improvement in underlying profit after tax which increased to \$178.3 million (FY15: \$173.6 million) reflecting the lower finance costs in FY16, partly due to a \$9.6 million gain resulting from the restructure of finance facilities.

As noted in the 'Key developments' section, the Automotive business was sold during the current financial year. The results of this business, including comparatives have been reclassified to discontinued operations. Refer note 24 of the financial report for further details on the Automotive sale.

For the year ended 30 April 2016

#### Segment results

	•	gment venue	Earnings before inter- (EBIT)	est and tax
D	2016	2015	2016	2015
	\$m	\$m	\$m	\$m
Food & Grocery	9,265.4	9,217.8	179.9	216.8
Liquor	3,219.3	3,103.6	62.1	57.6
Hardware	1,056.6	1,048.4	32.8	30.1
Corporate	-	-	0.6	(7.2)
Metcash Group	13,541.3	13,369.8	275.4	297.3

#### Food & Grocery

Total Food & Grocery sales increased by 0.5% to \$9.3 billion (FY15: \$9.2 billion). Supermarkets sales were up 0.5%, however adjusting for the estimated impact of disruption from damage to the NSW distribution centre sales would have been up 0.9%. Importantly, the trend in underlying Supermarkets sales (excluding tobacco) continues to improve.

IGA stores like for like ('LfL') retail sales increased 1.4% representing the fourth reporting period of sales growth. This demonstrates the improving underlying health of the retail network and the positive impact of the Group's Transformation initiatives.

Convenience sales increased by 0.4% to \$1.6 billion (FY15: \$1.6 billion). The growth in C-Store Distribution (CSD) revenues was, however, largely offset by a decline in Campbells reseller revenues.

Food & Grocery EBIT declined 17.0% to \$179.9 million (FY15: \$216.8 million). Supermarkets EBIT declined by ~\$21 million primarily reflecting the foreshadowed incremental price investment during the year. Supermarkets earnings in the second half were in line with the first half, reflecting the cost of price investment now being cycled in the earnings base.

Convenience EBIT declined by ~\$16 million reflecting the challenging business environment impacted by an accelerated decline in the Campbells reseller business (particularly in tobacco), and margin pressure from major CSD contracts that was not offset by growth in Food Services.

#### Liquor

Total sales increased by 3.7% to \$3.2 billion (FY15: \$3.1 billion), reflecting the strong performance of the IBA network and the continued conversion of customers to Metcash's banner group. Sales through the IBA bannered network increased 13.0% on the prior year.

EBIT increased by 7.8% to \$62.1 million (FY15: \$57.6 million) reflecting conversion of stores to the IBA bannered network and a strong focus on cost control.

#### Hardware

Hardware sales increased 0.8% to \$1.06 billion (FY15: \$1.05 billion). Wholesale LfL sales were up 2.5%, representing a solid performance from both the trade business and joint ventures.

EBIT for the pillar was up 9.0% to \$32.8 million (FY15: \$30.1 million) driven by improved performance of the joint venture stores, supply chain efficiencies and tight cost control.

## Corporate

The Corporate result included a one-off \$14.4 million profit on sale of surplus retail properties, partly offset by a restructuring expense of \$9.1 million.

For the year ended 30 April 2016

#### Finance costs and tax

Net finance costs include \$9.6 million in credit value adjustments and gains related to the finance facility restructure. Excluding this positive impact, net finance costs reduced by 34% mainly due the proceeds from the sale of the Automotive business, tight working capital management, prudent capital expenditure and lower cost of debt. Refer note 3 of the financial report for further details on the finance facility restructure.

Tax expense on underlying profit of \$68.4 million represents an effective tax rate of 27.5%, marginally lower than the prior year rate of 27.7% due to the application of capital tax losses and research & development allowances.

#### Cash flows

	2016 \$m	2015 \$m
Operating cash flows	165.8	231.7
Investing cash flows	237.4	(74.9)
Dividends paid and other financing activities	(10.9)	(57.7)
Reduction in net debt	392.3	99.1

The reduction in operating cash flows primarily reflects the lower underlying profit and an increase in working capital. Working capital was impacted by the Huntingwood hail insurance claim receivable of \$29 million. The prior year operating cash flows included the trading results of the Automotive business, which was sold in July 2015.

Cash inflows from investing activities primarily reflects \$242.1 million from the sale of the Automotive business and \$57.3 million in proceeds from the sale of surplus properties and other assets.

As a result of the above cash flows, Metcash applied \$392.3 million towards the repayment of debt.

### **Financial position**

	2016 \$m	2015 \$m
Trade receivables and prepayments	967.7	989.1
Inventories	673.6	712.5
Trade payables and provisions	(1,632.0)	(1,695.4)
Net working capital	9.3	6.2
Intangible assets	1,127.5	1,284.5
Property, plant and equipment	251.9	276.0
Equity accounted investments	102.9	102.1
Customer loans and assets held for sale	72.5	90.6
Total funds employed	1,564.1	1,759.4
Net debt	(275.5)	(667.8)
Tax, put options and derivatives	80.5	65.0
Net assets/equity	1,369.1	1,156.6

The key change in the balance sheet relates to the sale of the Automotive division, resulting in a reduction of \$208.8 million in funds employed, including \$57.8 million in net working capital. Excluding the impact of Automotive business, net working capital increased \$60.9 million, including the hail insurance receivable.

Metcash generated \$57.3 million in cash from the disposal of surplus retail properties, interests in joint ventures and other retail assets. Together with the \$242.1 million in proceeds from the disposal of the Automotive business, this facilitated a \$392.3 million reduction in net debt, resulting in gearing of 16.8% (FY15: 36.6%).

Metcash had \$850.5 million in unused debt facilities available at the reporting date for immediate use.

For the year ended 30 April 2016

### Commitments, contingencies and other financial exposures

Metcash's operating lease commitments, which predominantly relate to warehouse and retail stores, reduced from \$1,791.9 million to \$1,557.0 million. The reduction is primarily due to current year lease payments and commitments transferred with the sale of the Automotive business. Further details of lease commitments are presented in note 18 of the financial statements.

The Group is exposed to a contingent liability in relation to an agreement with American Express to offer credit facilities to the Group's retail network. Put options, including in relation to Ritchies Stores Pty Ltd, are detailed along with other contingent liabilities in note 16 of the financial statements.

Metcash has a relatively low exposure to interest rate risk and minimal foreign exchange exposures. Variable interest rate exposures on core debt are hedged in accordance with the Treasury Policy between a minimum and maximum range. At year end 59% of debt was fixed. Further details are set out in note 16 of the financial statements.

## 6. Outlook

Metcash continues to face highly competitive trading conditions in all its markets, with the additional impact from increased Food and Grocery competition in both the South Australian and Western Australian markets. The Food & Grocery business continues to face headwinds from deflation and a rising cost base.

The Group will continue to progress the Transformation Plan (including Working Smarter) in FY17. The Group expects further consolidation and positive momentum in the Liquor and Hardware pillars.

The Group's solid financial position underpins its intention to recommence half yearly dividend payments with effect from the FY17 final dividend, subject to capital requirements.

### 7. Material business risks

The following section outlines the material business risks that may impact on the Group achieving its strategic objectives and business operations, including the mitigating factors put in place to address those risks. The material risks are not set out in any particular order and exclude general risks that could have a material effect on most businesses in Australia under normal operating conditions.

### Strategic risks

Consumer behaviour and preferences continue to change and are influenced by factors such as economic conditions, healthy living trends and increasing choices in both online and in-store retail options. Furthermore changes to the regulatory environment may impact trading conditions both at the retailer and wholesale level.

Metcash's business operations and strategic priorities are subject to ongoing review and development. Management regularly reviews plans against market changes and modifies its approach, where necessary.

#### Market risks

Adverse market conditions including increased competition from new and existing competitors, a decline in economic activity, the sustainability of the independent retail network, continuing price deflation, and adverse interest rate and foreign exchange movements may lead to a decline in sales and profitability. The Group strategy is focused on ensuring the independent retail sector offers a compelling value proposition to consumers.

Metcash is well progressed in a number of business transformation programs aimed at establishing a strong shopper-led product range, reducing cost of doing business and making it easier for suppliers and customers to engage with the Group.

For the year ended 30 April 2016

### Operational and compliance risks

Metcash is undergoing a number of business transformation programs, including the *Working Smarter* initiative, which are aimed at strengthening business processes and reducing the cost of doing business. There is a risk that these transformation programs fail to deliver the expected benefits. Metcash has in place governance frameworks to manage these change programs to ensure projects are delivered in line with plans and are able to adapt as required.

Metcash's operations require compliance with various regulatory requirements including OH&S, food safety, environmental, workplace industrial relations, public liability, privacy & security, financial and legal. Any regulatory breach could have a material negative impact on the wellbeing, reputation or financial results of Metcash or its stakeholders. The Group's internal processes are regularly assessed and tested as part of a robust risk and assurance program addressing areas including safety, security, sustainability, chain of responsibility and food safety. Metcash maintains a strong 'safety-first' culture and has established standards and 'Chain of Responsibility' policies to identify and limit risk.

Inefficiency or failure within the supply chain or in key support systems (including technology) could also impact the Group's ability to deliver on its strategic objectives. Metcash has comprehensive business continuity plans in place to address significant business interruptions and failures within operational systems.

### Financial risks

Metcash's ability to reduce its cost of doing business is critical to support independent retailers in remaining competitive in an ongoing deflationary environment. The competitive trading conditions results in credit risk associated with the Group's activities with the independent retailer network. Metcash's strategy is to support successful independents through appropriate credit management processes.

Funding and liquidity risk remain material to the Group due to the need to adequately fund business operations, future growth and absorb any loss events that may arise. Inability to adequately fund business operations and growth plans may lead to difficulty in executing the Group's strategy. Metcash maintains a prudent approach towards capital management, which includes optimising working capital, targeted capital expenditure, capital and asset recycling and careful consideration of its dividend policy. In addition, banking facilities are maintained with sufficient tenor, diversity and headroom to fund business operations. The Group's financial risk management framework is discussed in further detail in note 16 of the financial statements.

#### People and culture

The increasing competitive landscape and the ongoing need for market participants to remain agile in order to adapt to consumer preferences, has heightened the competition for talent. The ability to attract and retain talent with the necessary skills and capabilities to operate in a challenging market whilst being able to effect transformation is critical to Metcash's success. Metcash is committed to being Australia's favourite place to work by unlocking the potential of its people through empowerment and ensuring the Group's cultural values align with their values. Integrity is the foundation of the ethical values and standards of behaviour set for all employees through the Group's Code of Conduct.

Metcash invests in its people through training and development opportunities, by promoting diversity and workplace flexibility and maintaining succession planning. The short and long-term incentive schemes align the Group's remuneration structure to shareholders' interests.

End of the Operating and Financial Review

For the year ended 30 April 2016

## **Board information**

The directors in office during the financial year and up to the date of this report are as follows.

### **ROBERT A MURRAY** (MA HONS, ECONOMICS)

Non-executive Chairman

Robert (Rob) is currently a Non-executive Director of Southern Cross Austereo. He is a member of the not-for-profit charity Board of the Bestest organisation.

Rob has extensive experience in retail and FMCG and an indepth understanding of consumers. He was previously the CEO of Lion Nathan and CEO of Nestle Oceania, and a former Director of Dick Smith Holdings Limited, Super Retail Group and Linfox Logistics.

#### IAN R MORRICE (MBA)

Chief Executive Officer, Executive Director

Ian Morrice has over three decades of retail experience as Managing Director, Trading Director and Retail Director for some of the UK's leading retailers, including the Kingfisher Group and Dixons Retail. Ian was Group Chief Executive Officer and Group Managing Director of New Zealand's Warehouse Group. Ian is a former Non-executive Director of Myer Holdings and advisor to the Board of Spotlight Retail Group.

#### PATRICK N J ALLAWAY (BA/LLB)

Non-executive Director

Patrick is a Non-executive Director of Woolworths South Africa, David Jones, Country Road and Fairfax Media Limited. He is also Chairman and co-founder of a privately owned corporate advisory business, Saltbush Capital Markets, Chairman of Giant Steps Endowment Fund and a Director of the Sydney University Football Club Foundation Limited.

Patrick has extensive experience in financial services, and senior executive and Non-executive Director roles in large multi-national companies, including Swiss Bank Corporation and Citibank.

**FIONA E BALFOUR** (BA (Hons), MBA, GRAD DIP INFORMATION MANAGEMENT, FAICD)

Non-executive Director

Fiona is an independent Non-executive Director of Salmat Limited, TAL (Dai-ichi Life Australia) Limited and Airservices Australia. She is a Fellow of the Australian Institute of Company Directors and Monash University and a Member of Chief Executive Women.

She has significant executive experience across aviation, telecommunications, financial services, education and the not-for-profit sector. Fiona has over 15 years' experience as a Non-executive Director, including as Director of SITA SC (Geneva), Councillor of Chief Executive Women and Trustee of the National Breast Cancer Foundation. She was awarded the National Pearcey Medal for 'Lifetime Achievement to the Information Technology Industry' in 2006.

#### MICHAEL R BUTLER (BSC, MBA, FAICD)

Non-executive Director

Michael is currently Chairman of N.M. Superannuation Pty Limited and Adairs Limited.

Following an executive career in investment banking and private equity at Bankers Trust, he has been a professional non-executive company director since 1999 and acted as director, Non-executive Director and chairman of various listed public companies, including AMP Superannuation Limited, Ausdoc Group Limited, Freightways Express Limited, Hamilton Island Limited, Verticon Group Limited, Members Equity Bank Pty Limited, AXA Asia Pacific Holdings Limited and APN Property Group Limited.

### TONIANNE DWYER (BJuris (Hons)/LLB (Hons))

Non-executive Director

Tonianne is an independent Non-executive Director of Dexus Property Group, Dexus Wholesale Property Fund and Queensland Treasury Corporation. She is a member of the Senate of the University of Queensland and a member of Chief Executive Women.

Ms Dwyer has over 20 years experience in investment banking and real estate in the UK and is a graduate of the Australian Institute of Company Directors. She was previously a Non-executive Director of Cardno Limited.

For the year ended 30 April 2016

### **NEIL D HAMILTON (LLB)**

Non-executive Director

Neil is Chairman of OZ Minerals Limited and is a senior advisor to UBS Australia.

He has over 30 years' experience in senior management positions and on boards of public companies across law, funds management, investment, insurance and resources. He is the former Chairman of Challenge Bank Limited, Western Power Corporation, Mount Gibson Iron Limited and Iress Market Technology Limited and was a Director of Insurance Australia Group Limited and Miclyn Express Offshore Limited.

#### MURRAY P JORDAN (MPA)

Non-executive Director

Murray is a Non-executive Director of Chorus Limited, New Zealand

He has over ten years experience in grocery retailing and wholesaling and held key management roles in property development and investment. Previously, Murray was the Managing Director of New Zealand grocery retail and wholesale business Foodstuffs North Island Limited.

### HELEN E NASH (BA Hons, GAIDC)

Non-executive Director

Helen is currently a Non-executive Director of Blackmores Limited, Pacific Brands Limited, and Southern Cross Media Group.

Helen has more than 20 years' brand and marketing experience with Procter & Gamble and IPC Media and ten years in senior executive roles at McDonald's Australia Limited.

## FORMER DIRECTORS

**Peter L Barnes**, former Non-executive Chairman and Chairman of the Nomination Committee retired on 27 August 2015.

**Edwin M Jankelowitz**, former Non-executive Director, Member of the Audit, Risk & Compliance Committee and Member of the Nomination Committee retired on 27 August 2015.

Mick P McMahon, former Non-executive Director, Member of the People & Culture Committee and Member of the Nomination Committee retired on 23 June 2015.

#### **COMPANY SECRETARY**

BRAD SOLLER (BComm, BAcc MComm, CA(SA))

**Chief Financial Officer** 

Brad brings a wealth of corporate experience and acumen to Metcash. Prior to joining Metcash, Brad was the Chief Financial Officer of David Jones and prior to that, Group Chief Financial Officer of Lendlease. His other senior financial roles have included Chief Financial Officer at BAA McArthur Glen Limited in the UK and Director of Finance at UK listed electrical retailer, Thorn plc. Brad is a Chartered Accountant having worked with PwC in both London and Johannesburg.

**Greg Watson**, former Company Secretary, retired on 31 January 2016. **Julie Hutton** assumed the role of Company Secretary on 6 June 2016.

#### Indemnification and insurance of Directors and Officers

The Constitution of the Company permits the grant of an indemnity (to the maximum extent permitted by law) in favour of each Director, the Company Secretary, past Directors and Secretaries, and all past and present Executive Officers. This indemnity is against any liability to third parties (other than related Metcash companies), by such officers unless the liability arises out of conduct involving a lack of good faith. The indemnity also includes costs or expenses incurred by an officer in unsuccessfully defending proceedings relating to that person's position.

During the financial year, the Company has paid, or agreed to pay, a premium in respect of a contract of insurance insuring officers (and any persons who are officers in the future) against certain liabilities incurred in that capacity. Disclosure of the total amount of the premiums and the nature of the liabilities in respect of such insurance is prohibited by the contract of insurance.

For the year ended 30 April 2016

The following table presents information relating to Company's Board of Directors and Board sub-committees during the financial year and up to the date of this report. Information relating to meetings held reflects those meetings the respective Director was eligible to attend during the year.

	Appointed	Retired	Meetings held	Meetings attended	Ordinary shares held at reporting date
Board of Directors	20.4 2015		•	-	44.005
Robert A Murray (Chairman)(a)	29 Apr 2015	-	8	7	44,005
Peter L Barnes (former Chairman)	18 Apr 2005	27 Aug 2015	4	4	N/A
lan R Morrice	12 Jun 2012	-	8	8	297,517
Patrick N J Allaway	7 Nov 2012	-	8	8	206,786
Fiona E Balfour	16 Nov 2010	-	8	8	82,804
Michael R Butler	8 Feb 2007	-	8	7	60,749
Tonianne Dwyer	24 Jun 2014	-	8	7	40,000
Neil D Hamilton	7 Feb 2008	-	8	7	121,318
Edwin M Jankelowitz	18 Apr 2005	27 Aug 2015	4	3	N/A
Murray P Jordan	23 Feb 2016	-	2	2	-
Mick P McMahon	27 Nov 2013	23 Jun 2015	2	2	N/A
Helen E Nash	23 Oct 2015	-	4	4	32,431
Audit Diek & Compliance Committee					
Audit, Risk & Compliance Committee Michael R Butler (Chairman)	8 Feb 2007	_	6	6	
Patrick N J Allaway	7 Nov 2012	_	6	6	
Tonianne Dwyer	24 Jun 2014	_	6	6	
Edwin M Jankelowitz	26 Feb 2014	27 Aug 2015	2	2	
Murray P Jordan	23 Feb 2016	21 Aug 2015	1	1	
Murray i Sordan	251 60 2010	<del>-</del>			
☐ People & Culture Committee					
Fiona E Balfour (Chair)	16 Nov 2010	-	11	11	
Neil D Hamilton	7 Feb 2008	-	11	11	
Mick P McMahon	27 Nov 2013	23 Jun 2015	3	3	
Robert A Murray	3 Aug 2015	23 Oct 2015	1	1	
Helen E Nash	23 Oct 2015	-	5	5	
Nomination Committee					
Robert A Murray (Chairman)	29 Apr 2015	-	4	4	
Peter L Barnes (former Chairman)	27 Feb 2013	27 Aug 2015	1	1	
Patrick N J Allaway	27 Feb 2013	-	4	4	
Fiona E Balfour	27 Feb 2013	-	4	4	
Michael R Butler	27 Feb 2013	-	4	4	
Tonianne Dwyer	24 Jun 2014	-	4	4	
Neil D Hamilton	27 Feb 2013	-	4	4	
Edwin M Jankelowitz	27 Feb 2013	27 Aug 2015	1	1	
Murray P Jordan	23 Feb 2016	-	-	-	
Mick P McMahon	27 Nov 2013	23 Jun 2015	1	1	

a) Mr Murray was appointed as Chairman of the Board on 27 August 2015.

From time to time, additional Board committees are established and meetings of those committees are held throughout the year, for example, to consider material transactions, or to consider material issues that may arise. These committee meetings are not included in the above table. In addition, the Group holds a strategy session each year. In FY16, this strategy session was held in October 2015. All Board members attended the FY16 strategy session.

For the year ended 30 April 2016

## Remuneration report

## Message from the Chair of the People and Culture Committee

Dear Shareholder

I am pleased to present the Remuneration Report for the year ended 30 April 2016 ('FY16'). During the year, the Committee changed its name to the People and Culture Committee to reflect the broader scope of its remit which includes culture, diversity and inclusion and safety.

The Group's transformation plan has been thoroughly documented since it began in 2014. In my introduction to last year's Remuneration Report, I indicated that the Board was examining options for attracting and retaining key talent during this period. During such a transformation, getting the balance right in executive remuneration is critical to the success of the plan until the transformation initiatives have been fully implemented and the business is back on an improved and sustainable trajectory.

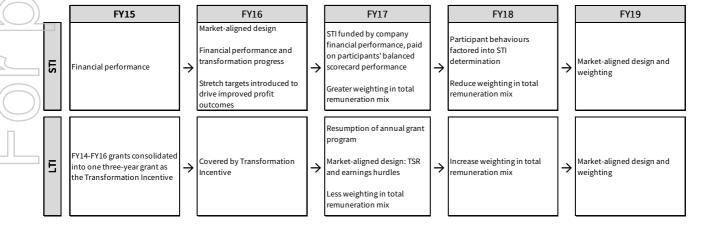
### Aligning remuneration strategy with business strategy

Prior to FY16, incentive structures for Metcash executives, both short and long-term, emphasised operational delivery by utilising revenue and profit measures as the primary drivers of reward. During the year, the Board concluded that the Group's prevailing remuneration framework would not be effective in a period of change and transformation, during which the Supermarkets and Convenience Pillars would also be facing significant headwinds. In addition, forecasting long-term business results would be less certain during this period. The Board was particularly concerned that most Group and Supermarkets key executives and senior managers had not been materially rewarded for the progress made over 2014 and 2015 and believed it was not in shareholders' interests if this continued in subsequent years. Furthermore, as I note below, all performance rights under the Group's long-term incentive scheme for FY15 to FY17, the Transformation Incentive, lapsed at the end of FY16.

The Board endorsed the following principles to guide executive remuneration during the remaining transformation period:

- short-term revenue and profit should still be strongly incentivised;
- interim delivery of transformation plan business objectives should be recognised even if returns don't flow immediately;
- total remuneration should be temporarily reweighted towards short-term incentives ('STI'), including in FY16 during which specific additional stretch incentives were used to drive profit growth, over long-term incentives ('LTI'), in order to bring further focus to the current-year execution;
- LTI opportunity should still be significant enough to ensure business improvements are sustainable; and
- there should be a systematic return to a market-aligned remuneration framework when the transformation program is complete and the business transitions to a sustainable growth trajectory.

Below is an outline of the steps the Board authorised to put these principles into action. The Board is confident that this is a responsible and appropriate path to take to support management endeavours in positioning the Group for the future.



For the year ended 30 April 2016

### Overview of Key Management Personnel ('KMP') remuneration in FY16

### Fixed remuneration of KMP

Acting on the Committee's recommendation, the Board increased the Group Chief Executive Officer's ('Group CEO') fixed remuneration to \$1.8m effective 1 May 2015. This was the first increase to Mr Morrice's fixed remuneration since his appointment in March 2013. Prior to making its recommendation, the Committee considered the results of a benchmarking study conducted by Aon Hewitt, validated the results of this study with HayGroup data and consulted with its independent advisor PricewaterhouseCoopers.

Other executive KMP who were in their roles for the full year received fixed remuneration increases averaging 6.9%. These increases were also based on the results of a previous benchmarking study conducted by Aon Hewitt and, where appropriate, advice was sought from PricewaterhouseCoopers.

#### STI

The Group CEO's target STI opportunity was increased from 50% to 83%, following the inclusion of stretch targets.

STI payments awarded to KMP in FY16 ranged from 63.9% to 92.0% of maximum, reflecting strong business and personal performance and the achievement of stretch objectives designed to improve profit outcomes.

The Board decided to discontinue partial deferral of STI payments to KMP from FY16, replacing it with provisions enabling payments to be clawed back for cause or material misstatement of the Group's financial statements.

Details of the FY16 STI plan and payments are provided in Sections 3.2.2 and 4.3.

#### LTI

Performance rights issued under the Group's LTI scheme for FY15 to FY17, the Transformation Incentive, were subject to a 13% Return On Funds Employed ('ROFE') threshold for each of FY15, FY16 and FY17. The Group's FY16 underlying ROFE was 12.5% and as a consequence 7,539,193 rights held by KMP and 40 other participants have lapsed.

With the exception of Mr Cain, no new performance rights were issued in FY16. Performance rights were issued to Mr Cain on his appointment to the CEO Supermarkets position in August 2015. Mr Cain's remuneration on commencement was weighted in favour of LTI to ensure retention during the remaining Transformation period, given the significant contribution his role would make to the achievement of sustainable business outcomes.

Further details of the Group's LTI schemes in FY16 are provided in Section 3.2.3.

#### **Board remuneration**

There were several appointments to and retirements from the Board in FY16 which are detailed in Section 1 of the Remuneration Report.

The Chairman Mr Murray was appointed to the Board in April 2015 and became Chairman after the August 2015 AGM. Following a study of Non-executive Director remuneration by Aon Hewitt, there were two changes to the Chairman's remuneration. Firstly, consistent with ASX 150 practice, the Chairman is now paid a fixed annual fee instead of a Board fee plus a Chair fee. Secondly, as at the date of Mr Murray's appointment to the Chair, the Chairman's fee was increased from \$309,565 p.a. (Board plus Chair fees) to \$390,000 p.a. These fees reflect the market median for Chairman roles of similar size and complexity.

There were no other changes to Board remuneration during the year.

on behalf of the Committee, I invite you to review Metcash's FY16 Remuneration Report.

Fiona Balfour

Chair, People and Culture Committee

For the year ended 30 April 2016

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Name

- 1. Overview of the Remuneration Report
- 2. Remuneration governance
- 3. Executive remuneration policy
- 4. FY16 performance and remuneration outcomes
- 5. KMP service agreements
- 6. Non-executive Director remuneration
- 7. Statutory disclosures

### 1. Overview of the Remuneration Report

**Position** 

The Directors of Metcash Limited present the Remuneration Report for the Company and its controlled entities (the 'Group') for the year ended 30 April 2016 ('FY16'). This report forms part of the Directors' Report and has been audited in accordance with section 308(3C) of the Corporations Act 2001 and accounting standards.

The report sets out the remuneration arrangements for the Group's Key Management Personnel ('KMP'), comprising its Non-executive Directors, Group Chief Executive Officer ('Group CEO') and Group Executives of Metcash, who together have the authority and responsibility for planning, directing and controlling the activities of the Group. The KMP in FY16 are listed below.

Non-executive		
Directors		
Robert Murray	Chairman – Director for the full financial year, Chairman from 27 August 2015	
Patrick Allaway	Director	
Fiona Balfour	Director	
Michael Butler	Director	
Tonianne Dwyer	Director	
Neil Hamilton	Director	
Helen Nash	Director – appointed 23 October 2015	
Murray Jordan	Director – appointed 23 February 2016	
Peter Barnes	Chairman – retired 27 August 2015	
Edwin Jankelowitz	Director – retired 27 August 2015	
Mick McMahon	Director – retired 23 June 2015	
Executive Director		
Ian Morrice	Group Chief Executive Officer	
Current Franchisco		
Group Executives	01: (5:	
Brad Soller	Chief Financial Officer ('CFO')	
Steven Cain	Chief Executive Officer, Supermarkets – from 1 August 2015	
_	Chief Executive Officer, Supermarkets and Convenience – from 18 January 2016	
Mark Laidlaw	Chief Executive Officer, Hardware	
Scott Marshall	Chief Executive Officer, ALM	

For the remainder of this report, the Group CEO and Group Executives are referred to as the Key Management Personnel.

For the year ended 30 April 2016

#### 2. Remuneration governance

The People and Culture Committee ('Committee') is the key governing body in respect of remuneration matters in Metcash. In addition to Executive and Non-executive Director remuneration, the Committee oversees major people-related programs such as culture, diversity and inclusion and safety.

The Committee both receives and initiates proposals from management which it assesses and recommends for Board approval, if appropriate. The Committee may also commission external advisers to provide information and/or recommendations. If recommendations are sought in respect of KMP remuneration, interaction with external advisers is governed by protocol which ensures independent advice can be obtained by the Committee. The Committee Chair appoints and engages directly with external advisers on KMP remuneration matters.

In FY16, the Committee engaged PricewaterhouseCoopers ('PwC') to advise on the quantum and structure of the CEO Supermarkets' remuneration, the quantum and structure of the Group CEO's remuneration and to review the Group-wide remuneration framework proposed by management. No remuneration recommendations were provided in this advice. In addition, PwC also provided taxation advice, consulting services and advisory services to Metcash management.

During the year the Group also commissioned remuneration benchmarking reports from Aon Hewitt and legal advice from Herbert Smith Freehills. Neither contained remuneration recommendations.

#### 3. Executive remuneration policy

#### 3.1. Policy

The overarching objectives of Metcash's executive remuneration policy are for remuneration to be:

- at the level necessary to attract and retain the leadership and capability required by the Group;
- commensurate with the Group's current-year performance and the executive's contribution to it; and
- commensurate with the Group's long-term performance reflected in metrics that drive shareholder value.

For the FY16 to FY19 period, during which the Group will be undergoing business transformation, the following principles will be applied in order to meet the above objectives:

- short-term revenue and profit will still be strongly incentivised;
- interim delivery of the remaining transformation plan will be recognised even if returns don't flow immediately;
- total remuneration will be temporarily reweighted towards STI over LTI in order to bring an even greater focus to current-year execution, including in FY16 redirecting part of the annual STI pool into funding stretch objectives to deliver improved profit outcomes in key businesses;
- LTI opportunity will still be significant enough to ensure business initiatives are sustainable; and
- there will be a return to a market-aligned remuneration framework when the transformation program is complete and the business transitions to a sustainable growth trajectory.

#### 3.2. Remuneration Components

## 3.2.1. Fixed remuneration

Fixed remuneration at Metcash is called Total Employment Cost ('TEC'). TEC comprises salary, statutory superannuation and salary sacrifice items such as motor vehicle lease and additional superannuation contributions.

TEC levels are set according to the nature and scope of the executive's role as well as his/her performance and experience. To benchmark its executive remuneration, Metcash references mainly ASX-listed companies of a comparable size and complexity.

The Committee recommends changes to KMP remuneration each year, taking into consideration market trends and the executive's performance. Changes to KMP remuneration the Committee supports are recommended to the Board for approval.

During FY16 the Group CEO's fixed remuneration was increased in line with the market median. Other KMP who were in their roles for the full year received fixed remuneration increases averaging 6.9%. These increases were based on the results of a previous benchmarking study conducted by Aon Hewitt, the results of which were additionally validated with the use of HayGroup data and, where necessary, independently assessed by PricewaterhouseCoopers.

For the year ended 30 April 2016

#### 3.2.2. STI

The Group's STI plan is an at-risk, cash-based component of total remuneration. Its purpose is to incentivise senior executives to deliver annual performance outcomes aligned to shareholder interests. It is based on the achievement of predetermined performance measures including financial performance targets and individual performance objectives, relevant to the executive's role.

FY16 STI arrangements for KMP summarised below are in accordance with the Group's business transformation remuneration policy as outlined in Section 3.1.

)	Key result area	Group CEO	CFO	CEO Supermarkets and Convenience, CEO Hardware and CEO ALM
)	Group revenue and Underlying Profit Before Tax ('UPBT') Pillar revenue and Earnings Before Interest and Tax ('EBIT')	✓ ×	✓ ×	√ √
)	Role-specific financial and non-financial objectives (including stretch objectives) <sup>1</sup>	<b>√</b>	✓	✓

<sup>&</sup>lt;sup>1</sup> For the role-specific component to be payable to the Group CEO and CFO, Group UPBT must be at least 75% of budget; and for it to be payable to the CEOs of Supermarkets and Convenience, Hardware and ALM, Pillar EBIT must be at least 75% of budget. In total, 81 key business people at Metcash were eligible to participate in stretch incentives as part of the redistribution of the existing STI pool to drive improved outcomes, including four KMP (Group CEO, CFO, CEO Hardware and CEO ALM).

The target and maximum STI opportunities as a percentage of TEC for KMP are outlined below and include reward for the achievement of of stretch objectives:

Position	Target	Maximum
Group CEO	83%	104%
CFO	50%	150%
CEO Supermarkets and Convenience	50%	100%
CEO Hardware	50%	150%
CEO ALM	50%	150%

For FY16, KMP STI earnings will be paid in full and be subject to a clawback for cause or material misstatement of the Group's financial statements.

## 3.2.3. LTI

No performance rights issued under the Group's LTI plans vested in FY16. In addition, all other performance rights in operation prior to FY16 completed their performance periods at the end of FY15 and lapsed without vesting.

The Group had three LTI plans in operation in FY16, namely:

- Transformation Incentive this plan was established in FY15 and aimed to provide an incentive to senior management to deliver the Transformation Plan over the period 1 May 2014 to 30 April 2017;
- Additional Transformation Incentive this was granted to the Group CEO and CFO recognising the impact these roles have on shareholder returns; and
- CEO Supermarkets and Convenience Commencement Grant this was granted to Mr Cain on commencement of his employment at Metcash. The plan is based on the performance of the Supermarkets and Convenience business over a five year period from 1 May 2015 to 30 April 2020.

Other than the CEO Supermarkets and Convenience Commencement Grant no executives were granted any performance rights in FY16, due to the three-year horizon of the Transformation Incentive.

Further detail regarding each of the schemes is set out below.

For the year ended 30 April 2016

#### **Transformation Incentive**

The purpose of the Transformation Incentive was to provide an incentive for senior management to successfully execute the Transformation Plan over the FY15, FY16 and FY17 financial years.

Att KMP, except the CEO Supermarkets and Convenience, plus 75 other senior Metcash employees participated in this scheme.

The Transformation Incentive ran from 1 May 2014 to 30 April 2016, after which it lapsed with one year remaining in its performance period. The Incentive was a Performance Rights grant (the right to acquire Metcash shares at no cost, subject to the satisfaction of performance and service conditions) and was subject to two performance hurdles:

- Minimum Metcash Return on Funds Employed ('ROFE') of 13% in FY15, FY16 and FY17. If this hurdle was not met for any of FY15, FY16 or FY17, the rights lapse; and
- if the ROFE hurdle was met for each of these years, vesting would be subject to Group Sales Revenue and Underlying Earnings Per Share ('UEPS') performance in FY17.

For participants other than the CFO, shares for 67% of vested rights would be allocated on 15 August 2017 and the remaining 33% on 15 April 2018. For the CFO, shares for 50% of vested rights would be allocated on 15 August 2017 and the remaining 50% on 15 April 2018.

Rights which have not vested would be forfeited. There was no re-testing.

The following grants were made to KMP:

Participant	Grant date	Vesting date	No. of rights	Fair value per right
Group CEO	17 October 2014	15 August 2017	854,093	\$2.23
	17 October 2014	15 April 2018	427,046	\$2.16
CFO	11 February 2015	15 August 2017	170,819	\$1.27
	11 February 2015	15 April 2018	170,819	\$1.23
CEO Hardware	17 October 2014	15 August 2017	291,625	\$2.23
	17 October 2014	15 April 2018	145,813	\$2.16
CEO ALM	17 October 2014	15 August 2017	246,619	\$2.23
	17 October 2014	15 April 2018	123,310	\$2.16

As the Group's underlying ROFE was below 13% in FY16 the required ROFE hurdle had not been met and all performance rights under the Transformation Incentive Plan have lapsed.

## **Additional Transformation Incentive**

The purpose of the Additional Transformation Incentive ('ATI') was to provide further incentive to the Group CEO and CFO to successfully execute the Transformation Plan, recognising the impact of their roles on shareholder returns.

The ATI is a Performance Rights grant (the right to acquire Metcash shares at no cost, subject to the satisfaction of performance and service conditions) and is subject to two performance hurdles:

Relative Total Shareholder Returns ('RTSR') from 1 May 2014 to 30 April 2018 relative to ASX 100 companies excluding financial services companies, mining companies and Real Estate Investment Trusts ('REITs'); and

RTSR from 1 May 2014 to 30 April 2019 relative to ASX 100 companies as at 1 May 2014 excluding financial services companies, mining companies and REITs. The rights vest against this hurdle as follows:

Relative TSR	% vesting
< 50 <sup>th</sup> percentile	0%
50 <sup>th</sup> percentile	50%
Between 50 <sup>th</sup> and 75 <sup>th</sup> percentiles	Straight line pro-rata vesting
≥ 75 <sup>th</sup> percentile	100%

For the year ended 30 April 2016

Metcash ROFE for FY18 and for FY19. The rights vest against this hurdle as follows:

ROFE	% vesting
Less than threshold	0%
Equal to threshold	50%
Between threshold and target	Straight line pro-rata
Equal to target	75%
Between target and stretch	Straight line pro-rata
Equal to or above stretch	100%

As Metcash policy is not to provide market guidance, ROFE percentages will be disclosed after the test date.

Rights which have not vested are forfeited. There is no re-testing.

The following ATI grants were made to the Group CEO and CFO:

Participant	Grant date	Hurdle	Vesting date	No. of rights	Fair value per right
Group CEO	17 October 2014	RTSR 1 ROFE 1 RTSR 2 ROFE 2	15 August 2018 15 August 2018 15 August 2019 15 August 2019	266,904 266,904 533,808 533,808	\$1.28 \$2.10 \$1.25 \$1.98
CFO	11 February 2015	RTSR 1 ROFE 1	15 August 2018 15 August 2018	85,410 85,410	\$0.09 \$1.20

### **CEO Supermarkets and Convenience Commencement Grant**

The purpose of this grant was to provide an incentive for Mr Cain to accept Metcash's offer of employment, retain his services for three years from commencement of employment and to provide an incentive to successfully execute the Metcash Supermarkets business turnaround. The grant was divided into two components:

- Sign-on and Retention Performance Rights which vest if Mr Cain has continuous service in Metcash until the third anniversary of his commencement of employment in Metcash (1 August 2018). In the event of a takeover or change of control or event reasonably considered should be treated the same way as a change in control, the rights will vest and be satisfied by an early allocation of shares.
- Performance Performance Rights tested against Metcash Supermarkets EBIT Compound Annual Growth Rate ('CAGR') from 1 May 2015 to 30 April 2020, providing Metcash Supermarkets ROFE averages at least 13.5% over this period.

The rights vest against this hurdle as follows:

Metcash Supermarkets FY20 EBIT CAGR	% of Performance Component vesting
Less than threshold	0%
Equal to threshold	50%
Between threshold and target	Straight-line pro-rata vesting between 50% and 67%
Equal to target	67%
Between target and stretch	Straight-line pro-rata vesting between 67% and 100%
Equal to or above stretch	100%

As Metcash policy is not to provide market guidance, CAGR percentages will be disclosed after the test date.

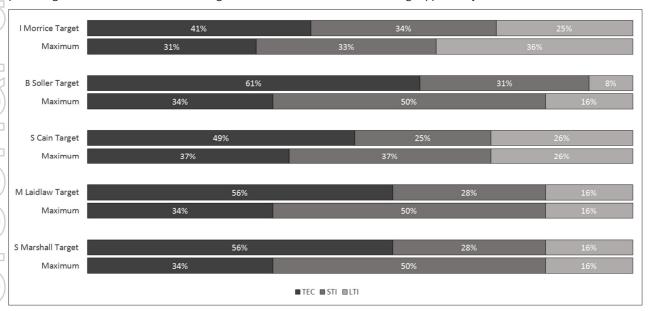
For the year ended 30 April 2016

Mr Cain has the right to request early testing and vesting of the Performance Component rights after the third or fourth year. If any vesting of rights results from early testing, 40% of early vesting rights will be deferred and will vest on 15 August 2020, providing Mr Cain remains employed in Metcash and has not given notice to resign prior to that date.

Rights which have not vested are forfeited. There is no re-testing.								
The following grants were made to Mr Cain:								
Component	Grant date	Vesting date	No. of rights	Fair value per right				
Sign-on and Retention	3 August 2015	1 August 2018	1,062,023	\$1.07				
Performance	3 August 2015	15 August 2018	1,274,427	\$1.07				
Performance	3 August 2015	15 August 2020	849,618	\$1.01				

### 3.2.4. Total remuneration mix

The chart below outlines the FY16 remuneration mix for total remuneration for KMP. Each remuneration component is shown as a percentage of total remuneration for at target outcomes and for maximum earnings opportunity.

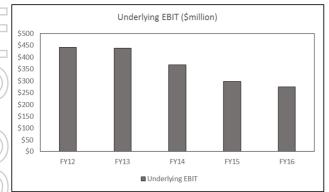


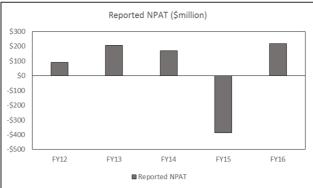
The fair and face values of equity rights issued were used to estimate target and maximum LTI values respectively.

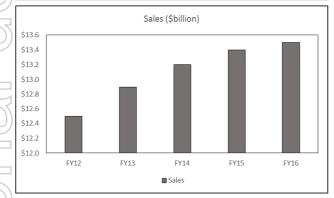
For the year ended 30 April 2016

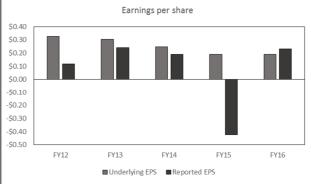
- 4. FY16 performance and remuneration outcomes
- 4.1. Group performance and at-risk remuneration outcomes FY12-FY16

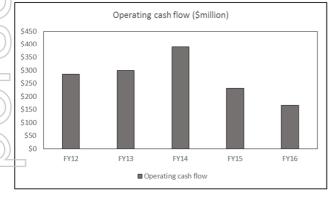
The charts below show Metcash financial performance in the five-year period from 1 May 2011 to 30 April 2016.













Note: the opening share price in FY2012 was \$4.08

STI paid to KMP during this period was as follows.

Financial year	FY12	FY13	FY14	FY15	FY16
% of maximum STI paid	43.5%	75.6%	11.9%	17.1%	78.9%

STI payments in FY14 and FY15 were low as Supermarkets did not meet its sales and EBIT targets, resulting in nil payment to the Group CEO and the incumbents of the CEO Supermarkets position during those years.

There was no vesting of performance rights under the LTI program during this period.

For the year ended 30 April 2016

#### 4.2. Actual FY16 KMP remuneration

The table below is captured in non-IFRS format to enable ease of interpretation:

Name	Total Employment Cost \$	STI \$	Share-based payments <sup>1</sup> \$	Termination \$	Other \$	Total \$
J						
I Morrice	1,800,000	1,725,000	-	-	-	3,525,000
B Soller	839,811	1,115,000	29,538	-	-	1,984,349
S Cain	937,500	600,000	-	-	-	1,537,500
M Laidlaw	699,963	785,000	171,570	-	-	1,656,533
S Marshall	637,917	750,000	90,683	-	-	1,478,600

<sup>&</sup>lt;sup>1</sup> The value of deferred rights issued under the FY15 STI plan which vested into shares on 15 April 2016, calculated as the number of vested shares multiplied by the closing share price on 15 April 2016 of \$1.68.

#### 4.3. FY16 STI outcomes

Name	Components	Target STI \$	Maximum STI \$	STI awarded % of maximum	STI awarded² \$	Maximum STI forfeited \$
)	Construction 1	750.000	750.000	1000/	750.000	
I Morrice	Group UPBT <sup>1</sup>	750,000	750,000	100%	750,000	-
	Role-specific objectives	750,000	1,125,000	87%	975,000	150,000
B Soller	Group UPBT	212,500	425,000	75%	318,750	106,250
	Role-specific objectives	212,500	850,000	94%	796,250	53,750
S Cain	Pillar EBIT/Group UPBT	351,884	703,768	61%	428,858	274,910
	Role-specific objectives	117,295	234,590	73%	171,142	63,448
M Laidlaw	Pillar EBIT/Group UPBT	175,844	351,689	61%	214,310	137,379
	Role-specific objectives	175,844	703,377	81%	570,690	132,687
S Marshall	Pillar EBIT/Group UPBT	162,500	325,000	56%	182,813	142,187
	Role-specific objectives	162,500	650,000	87%	567,187	82,813

<sup>&</sup>lt;sup>1</sup> For the Group CEO the UPBT STI target and maximum amounts were set at the same level.

In all cases, FY16 Group UPBT and Pillar EBIT exceeded 75% of budget hence enabling payment of the role-specific component. For all KMP except Mr Cain, this component included payment for meeting additional stretch targets, which were specifically designed to deliver improved profit results.

## 5. KMP service agreements

Name	Agreement Term	Executive Notice	Metcash Notice	Redundancy
I Morrice	Ongoing unless notice given	6 months	12 months	12 months
B Soller	Ongoing unless notice given	3 months	6 months	6 months
S Cain	Ongoing unless notice given	6 months	12 months	12 months
M Laidlaw	Ongoing unless notice given	3 months	9 months	Metcash Notice + 6 months
S Marshall	Ongoing unless notice given	3 months	6 months	Metcash Notice + 6 months

Ordinarily, in the event of cessation of employment, a KMP's unvested Performance Rights will lapse; however this is subject to Board discretion which may be exercised in circumstances such as death and disability, retirement, redundancy or special circumstances.

In some circumstances surrounding termination of employment, the Group may require individuals to enter into non-compete arrangements with the Group. These arrangements may require a payment to the individual.

<sup>&</sup>lt;sup>2</sup> The 81 key business people who participated in the stretch incentive achieved 61% of their objectives. The Group CEO achieved three out of five stretch objectives and other eligible KMP (B Soller, M Laidlaw and S Marshall) achieved each of their stretch objectives.

For the year ended 30 April 2016

#### 6. Non-executive Director remuneration

#### 6.1. Policy

The objectives of Metcash's policy regarding Non-executive Director fees are:

- to preserve the independence of Non-executive Directors by not including any performance-related element; and
- to be market competitive with regard to Non-executive Director fees in comparable ASX-listed companies and to the time and professional commitment in discharging the responsibilities of the role.

To align individual interests with shareholders' interests, Non-executive Directors are encouraged to hold Metcash shares. Non-executive Directors fund their own share purchases and must comply with Metcash's share trading policy.

#### 6.2. Structure of Non-executive Director remuneration

Except for legacy entitlements detailed in Section 6.5, Non-executive Director remuneration is structured as follows:

- all Non-executive Directors are paid a fixed annual fee;
- commencing with the appointment of Mr Murray to the position on 27 August 2015, the Board Chairman is paid a fixed annual fee which is inclusive of all Board, Chair and Committee work;
- except for the Board Chairman, additional fees are paid to Non-Executive Directors who chair or participate in Board Committees;
- Non-executive Directors are not entitled to participate in the Group's short or long-term incentive schemes; and
- no additional benefits are paid to Non-executive Directors upon retirement from office.

#### 5.3. Aggregate fee limit

Non-executive Director fees are limited to a maximum aggregate amount approved by shareholders. The current \$1,600,000 limit was approved in 2012.

The Remuneration Committee is responsible for reviewing and recommending Non-executive Director fees. External data is sought before any changes are made to fee levels.

#### 6.4. FY16 fee structure

Board	Fee p.a. \$1
Chair Non-executive Director	390,000 129,703

Committee	
Audit, Risk and Compliance	
Chair	31,580
Member	12,970
People and Culture	
Chair	31,580
Member	12,970
Nomination	
Chair	-
Member	-

<sup>&</sup>lt;sup>1</sup> Including superannuation.

For the year ended 30 April 2016

### 6.5. FY16 Non-executive Director remuneration

Name	Financial Year	Fees \$	Post-employment (Superannuation) \$	Other \$	Total \$
R Murray	2016	322,496	18,697	_	341,193
_ K Muliay	2015	910	96	_	1,006
F Balfour	2016	147,290	13,993	_	161,283
	2015	139,577	13,206	-	152,783
M Butler	2016	147,290	13,993	_	161,283
	2015	147,290	13,931	_	161,221
P Allaway	2016	130,295	12,378	-	142,673
,	2015	130,295	12,324	-	142,619
T Dwyer	2016	130,295	12,378	-	142,673
')	2015	111,085	10,547	-	121,632
N Hamilton	2016	130,295	12,378	-	142,673
))	2015	138,008	13,049	-	151,057
M Jordan	2016	24,222	2,301	-	26,523
7	2015	n/a	n/a	n/a	n/a
H Nash	2016	68,155	6,475	-	74,630
	2015	n/a	n/a	n/a	n/a
P Barnes	2016	93,999	6,261	211,619 <sup>1</sup>	311,879
	2015	294,757	18,615	-	313,372
E Jankelowitz	2016	42,095	3,999	-	46,094
<u> </u>	2015	130,863	12,376	-	143,239
M McMahon	2016	21,716	2,063	-	23,779
7	2015	130,295	12,324	-	142,619
Total	2016	1,258,148	104,916	211,619	1,574,683
	2015	1,223,080	106,468	-	1,329,548

<sup>&</sup>lt;sup>1</sup> Retirement benefit paid to Mr Barnes upon his retirement from the Board in August 2015. This was a legacy entitlement from a retirement benefit scheme for Non-executive Directors which was discontinued at the 2005 Annual General Meeting. Mr Barnes was the only remaining participant in the scheme.

For the year ended 30 April 2016

## 7. Statutory disclosures

#### 7.1. Fixed and at-risk remuneration

FY16	Fixed remuneration	STI (cash)¹	Other benefits	Post- employment benefits - superannuation	Termination benefits	Leave <sup>2</sup>	LTI (share based payments)	STI (share based payments) <sup>3</sup>	Total	Performance related
	\$	\$	\$	\$	\$	\$	\$	\$	\$	%
I Morrice	1,808,219	1,725,000	-	19,221	-	-	(574,437)	-	2,978,003	38.6%
B Soller	844,699	1,115,000	-	19,221	-	-	(24,177)	16,194	1,970,937	56.2%
S Cain⁴	959,510	600,000	-	14,481	-	-	548,753	-	2,122,744	54.1%
M Laidlaw	665,229	785,000	-	19,221	-	16,327	(182,103)	57,619	1,361,293	48.5%
S Marshall	654,136	750,000	-	19,221	-	37,419	(153,999)	30,454	1,337,231	46.8%
Total	4,931,793	4,975,000	-	91,365	-	53,746	(385,963)	104,267	9,770,208	48.0%

<sup>1.</sup> These amounts represent 100% of the amounts payable under the FY16 STI plan.

<sup>2.</sup> Including changes in long service leave entitlement.

<sup>3.</sup> These amounts represent the FY16 expense of the deferred component of the FY15 STI plan that was settled in shares in FY16.

<sup>4.</sup> Mr Cain commenced employment in Metcash on 1 August 2015 on fixed remuneration including superannuation of \$1,250,000 p.a. The amounts disclosed above are in respect of Mr Cain's remuneration from 1 August 2015 to 30 April 2016.

For the year ended 30 April 2016

FY15	Fixed remuneration \$	STI (cash)¹ \$	Other benefits \$	Post- employment benefits – superannuation \$	Termination benefits \$	Leave <sup>2</sup> \$	LTI (share based payments) \$	STI (share based payments) <sup>1</sup> \$	Total \$	Performance related %
l Morrice	1,491,911			18,615		_	977,813		2,488,339	39.3%
	, ,	-	-	,	-	-	,	-		
B Soller <sup>3</sup>	182,519	-	67,3284	4,070	-	-	26,792	-	280,709	32.0%
A Gratwicke⁵	614,428	-	-	13,919	663,750	-	-	-	1,292,097	0.0%
F Collins <sup>6</sup>	754,183	-	12,833	17,050	650,250	17,864	70,668	32,022	1,554,870	6.6%
M Laidlaw	651,231	355,316	-	18,615	-	15,662	182,103	154,353	1,377,280	50.2%
S Marshall	557,708	182,725	-	18,615	-	19,251	153,999	60,908	993,206	40.0%
Total	4,251,980	538,041	80,161	90,884	1,314,000	52,777	1,411,375	247,283	7,986,501	28.3%

- 1. The STI (Cash) reward amount included in the table represents 75% of the total reward amount under the FY15 plan, which is payable in cash in July 2015. The STI (Share Based Payments) reward amount represents the current year expense in relation to the 25% component of the FY15 plan and FY14 plan total reward amounts that are deferred and settled in shares. These components are recognised in the financial results over the performance and forfeiture periods, which together are referred to as the 'service period'. The service period for the FY15 plan commenced on 1 May 2014 and concludes on 15 April 2016 and the service period for the FY14 plan commenced on 1 May 2013 and concluded on 15 April 2015
- 2. This includes the movement in long service leave entitlement.
- 3. Mr Soller commenced as CFO on 11 February 2015 with his annual fixed remuneration set at \$800,000. The amounts disclosed above reflect Mr Soller's remuneration from 11 February 2015 to 30 April 2015.
- 4. Mr Soller was not eligible for the FY15 STI scheme. Mr Soller received an individual performance bonus of \$79,355 (FY15 expense: \$63,161) for achievement of specific objectives in FY15. Consistent with the Executive STI scheme 75% of the bonus is payable in cash in July 2015 with the remainder deferred, settled in shares and recognised over the service period from 11 February 2015 to 15 April 2016.
- 5. Mr Gratwicke was CFO from 1 May 2014 to 31 January 2015 and ceased employment on 30 April 2015. The amounts disclosed above reflect Mr Gratwicke's remuneration from 1 May 2014 to 31 January 2015 as KMP and his termination payment in lieu of a notice period. In addition, Mr Gratwicke received remuneration of \$212,500 between 1 February 2015 and his cessation of employment on 30 April 2015. All amounts paid to Mr Gratwicke were in accordance with his contractual entitlements.
- 6. Mr Collins was CEO, Supermarkets MFG from 1 May 2014 to 1 April 2015 and ceased employment on 1 July 2015. The amounts disclosed above reflect Mr Collins' remuneration from 1 May 2014 to 1 April 2015 as KMP and his termination payment in lieu of a notice period. In addition, Mr Collins received fixed remuneration of \$216,750 between 1 April 2015 and his cessation of employment on 1 July 2015. All amounts paid to Mr Collins were in accordance with his contractual entitlements.

For the year ended 30 April 2016

## 7.2. KMP performance rights holdings

Name	Balance at 1 May 2015	Granted during the year	Vested during the year	Changed, forfeited or lapsed during the year	Balance at 30 April 2016	Balance at report date <sup>1</sup>
I Morrice	2,882,563	-	-	-	2,882,563	1,601,424
B Soller	512,458	17,582	(17,582)	-	512,458	170,820
S Cain	-	3,186,068	-	-	3,186,068	3,186,068
M Laidlaw	518,677	102,125	(102,125)	(81,239)	437,438	-
S Marshall	395,079	53,978	(53,978)	(25,150)	369,929	-
Total	4,308,777	3,359,753	(173,685)	(106,389)	7,388,456	4,958,312

<sup>&</sup>lt;sup>1</sup> The difference between the balances as at 30 April 2016 and as at the report date were due to the cancellation of Transformation Incentive performance rights as noted in Section 3.2.3.

## 7.3. KMP shareholdings

]	Name	Balance at 1 May 2015	Granted as remuneration <sup>1</sup>	On market trade	Other adjustments <sup>2</sup>	Balance at 30 April 2016	Balance at report date
)							
	Directors						
	R Murray	-	-	44,005	-	44,005	44,005
	I Morrice	117,517	=	180,000	=	297,517	297,517
1	P Allaway	106,786	-	100,000	-	206,786	206,786
)	F Balfour	32,804	-	50,000	-	82,804	82,804
,	M Butler	60,749	-	-	-	60,749	60,749
	T Dwyer	40,000	-	-	-	40,000	40,000
	N Hamilton	121,318	-	-	-	121,318	121,318
\	M Jordan	-	-	-	-	-	-
	H Nash	-	-	32,431	-	32,431	005
	P Barnes	201,243	-	-	(201,243)	-	-
	E Jankelowitz	320,000	-	-	(320,000)	-	-
/	M McMahon	30,000	-	-	(30,000)	-	-
1							
	Executives						
	B Soller	-	17,582	-	-	17,582	17,582
/	S Cain	-	-	100,000	-	100,000	100,000
\	M Laidlaw	55,627	102,125	-	-	157,752	157,752
)	S Marshall	-	53,978	-	-	53,978	53,978
	Total	1,086,044	173,685	506,436	(551,243)	1,214,922	1,214,922

<sup>&</sup>lt;sup>1</sup> Shares granted as remuneration reflect the 25% component of the FY15 STI plan total reward amount that was deferred and issued as shares on 15 April 2016. These shares are restricted from trading until 15 August 2016.

This concludes the remuneration report.

<sup>&</sup>lt;sup>2</sup> Reflecting changes in KMP composition.

For the year ended 30 April 2016

## Other disclosures

### Unissued shares under share options and performance rights

At the date of this report, there were 4,958,312 unissued ordinary shares under performance rights (12,497,505 at the reporting date). There were no unissued ordinary shares under option at the reporting date or at the date of this report. Refer to note 20 of the financial statements for further details of the performance rights.

## Shares issued as a result of options and performance rights

In April 2016, 173,685 shares were issued to executives, which represented the 25% deferred component of the FY15 STI reward (refer note 20). No other shares in the Company were issued to employees and executives during or since the end of the financial year in respect of the exercise of options or performance rights.

#### Non-audit services

The following non-audit services were provided by the entity's auditor, Ernst & Young. The Directors are satisfied that the provision of non-audit services is compatible with the general standard of independence for auditors imposed by the *Corporations Act 2001*. The nature and scope of each type of non-audit service provided means that auditor independence was not compromised.

The auditor's independence declaration for the year ended 30 April 2016 has been received and is included on page 75.

Ernst & Young received or are due to receive the following amounts for the provision of non-audit services:

Tax compliance and advisory services \$397,000
Assurance and other advisory services \$557,000

### Subsequent events

There were no events that have occurred after the end of the financial year that would materially affect the reported results or would require disclosure in this report.

### Rounding

The amounts contained in this report and in the financial statements have been rounded to the nearest \$100,000 (where rounding is applicable) under the option available to the Company under Australian Securities and Investments Commission (ASIC) Class Order 98/0100. The Company is an entity to which the Class Order applies.

Signed in accordance with a resolution of the Directors.

Ian R Momue

Ian Morrice

Director

Sydney, 20 June 2016

# Financial statements

For the year ended 30 April 2016

## Statement of comprehensive income

For the year ended 30 April 2016

		Notes	2016 \$m	2015 \$m
S	Sales revenue		13,541.3	13,369.8
$\sim$	Cost of sales		(12,412.3)	(12,211.5)
G	Gross profit		1,129.0	1,158.3
C	Other income	3	138.4	134.0
Г	Distribution costs		(475.2)	(449.0)
Α	Administrative costs		(509.8)	(540.6)
S	Share of profit of equity-accounted investments	8	7.1	3.1
S	Significant items	3	-	(638.8)
	inance costs	3	(41.1)	(63.6)
P	Profit/(loss) from continuing operations before income tax		248.4	(396.6)
	ncome tax expense from continuing operations	4	(68.4)	(5.6)
-	Net profit/(loss) for the year from continuing operations		180.0	(402.2)
	Net profit after tax for the year from discontinued operations	24	38.2	19.4
_	Net profit/(loss) for the year		218.2	(382.8)
	101 9 101 9 101 110 9 001			(002.0)
١	Net profit/(loss) for the year is attributable to:			
	Equity holders of the parent		216.5	(384.2)
	Non-controlling interests		1.7	1.4
	ton controlling interests		218.2	(382.8)
c	Other comprehensive income			(002.0)
	tems that may be reclassified subsequently to profit or loss:			
	Foreign currency translation adjustments		(1.0)	0.3
	Cash flow hedge adjustment		1.6	(5.5)
	ncome tax (expense)/benefit		(0.6)	1.8
_	Other comprehensive income/(loss) for the year, net of tax		(0.0)	(3.4)
_	Total comprehensive income/(loss) for the year		218.2	(386.2)
Ė	otal comprehensive income/(ioss) for the year		210.2	(300.2)
	otal comprehensive income/(loss) for the year is attributable to:			
	Equity holders of the parent		216.5	(387.6)
	Non-controlling interests		1.7	1.4
_			218.2	(386.2)
/ E	Earnings per share attributable to the ordinary equity holders of the Company			
F	From continuing operations for the year			
	- basic earnings per share (cents)	23	19.2	(44.5)
/	- diluted earnings per share (cents)	23	19.2	(44.5)
\		-		, ,-,
	rom discontinued operations for the year			
_	basic earnings per share (cents)	23	4.1	2.1
	- diluted earnings per share (cents)	23	4.1	2.1
-	From net profit/(loss) for the year			
- □ F	From net profit/(loss) for the year - basic earnings per share (cents)	23	23.3	(42.4)

The above Statement of Comprehensive Income should be read in conjunction with the accompanying notes. The comparatives have been restated to reclassify the Automotive business to discontinued operations.

# Statement of financial position

As at 30 April 2016

	Notes	2016 \$m	2015 \$m
ASSETS			
Current assets			
Cash and cash equivalents		26.4	83.3
Trade receivables and loans	6	981.4	1,014.5
Inventories		673.6	712.5
Assets held for sale		32.1	26.1
Derivative financial instruments	7	_	0.2
Prepayments and other assets		10.8	13.5
Total current assets		1,724.3	1,850.1
Non-current assets			
Derivative financial instruments	7	12.1	104.2
Trade receivables and loans	6	15.9	25.6
Equity-accounted investments	8	102.9	102.1
Property, plant and equipment	9	251.9	276.0
Net deferred tax assets	4	113.5	124.4
Intangible assets and goodwill	10	1,127.5	1,284.5
Total non-current assets	10	1,623.8	1,916.8
TOTAL ASSETS		3,348.1	3,766.9
LIABILITIES Current liabilities			
Trade and other payables		1,356.9	1,419.1
Interest bearing borrowings	11	15.7	63.2
Derivative financial instruments	7	1.8	0.8
Provisions	12	140.4	127.6
Income tax payable		15.8	9.1
Other financial liabilities	13	13.6	22.3
Total current liabilities		1,544.2	1,642.1
Non-current liabilities			
Interest bearing borrowings	11	299.4	794.8
Provisions	12	123.8	144.4
Derivative financial instruments	7	3.9	6.3
Other financial liabilities	13	7.7	22.7
Total non-current liabilities		434.8	968.2
TOTAL LIABILITIES		1,979.0	2,610.3
NET ASSETS		1,369.1	1,156.6
EQUITY			
Contributed and other equity	14	1,626.0	1,626.0
Retained earnings/(accumulated losses)		(259.6)	(475.8)
Other reserves	14	(5.6)	(1.3)
Parent interest		1,360.8	1,148.9
Non-controlling interests		8.3	7.7
TOTAL EQUITY		1,369.1	1,156.6

The above Statement of Financial Position should be read in conjunction with the accompanying notes.

# Statement of changes in equity

For the year ended 30 April 2016

	Contributed and other equity \$m	Retained earnings/ (accumulated losses) \$m	Other reserves	Owners of the parent \$m	Non- controlling interests \$m	Total equity \$m
At 1 May 2015	1,626.0	(475.8)	(1.3)	1,148.9	7.7	1,156.6
Total comprehensive income, net of tax	-	216.5	-	216.5	1.7	218.2
Transactions with owners						
Dividends paid (Note 5)	-	-	-	-	(1.4)	(1.4)
Share-based payments	-	-	(4.3)	(4.3)	-	(4.3)
Transfers and other adjustments	-	(0.3)	-	(0.3)	0.3	-
At 30 April 2016	1,626.0	(259.6)	(5.6)	1,360.8	8.3	1,369.1
At 1 May 2014	1,542.2	47.1	(2.9)	1,586.4	7.6	1,594.0
Total comprehensive income, net of tax	-	(384.2)	(3.4)	(387.6)	1.4	(386.2)
Transactions with owners						
Dividends paid including DRP (Note 5)	84.1	(138.7)	-	(54.6)	(1.3)	(55.9)
Share issue costs net of tax	(0.3)	-	-	(0.3)	-	(0.3)
Share-based payments			5.0	5.0		5.0
At 30 April 2015	1,626.0	(475.8)	(1.3)	1,148.9	7.7	1,156.6

Refer note 14 for details on equity and reserves.

The above Statement of Changes in Equity should be read in conjunction with the accompanying notes.

# Statement of cash flows

For the year ended 30 April 2016

		Notes	2016 \$m	2015 \$m
Cash flows from operating act	vities		140046	140450
Receipts from customers			14,864.6	14,945.9
Payments to suppliers and empl	oyees		(14,620.8)	(14,601.3)
Dividends received			2.8	5.4
Interest received			4.5	8.5
Interest gain on finance facility r	estructure		9.5	-
Finance costs			(31.1)	(43.6)
Income tax paid, net of tax refun			(63.7)	(83.2)
Net cash generated by operati	ng activities	15	165.8	231.7
Cash flows from investing activ	vities			
Proceeds from sale of discontinu			242.1	_
Proceeds from sale of business a	•		57.3	41.0
Payments for acquisition of busi			(64.9)	(85.9)
	esses and equity-accounted investments		(15.6)	(42.0)
Proceeds from loans repaid by o			30.2	28.2
Loans to other entities			(11.7)	(16.2)
Net cash from/(used in) invest	ing activities		237.4	(74.9)
Cook flows from financing coti	ulai e a			
Cash flows from financing acti		1.4	(0.6)	(0.4)
Share issue costs, including share	e based payments	14	(0.6)	(0.4)
Repayments of borrowings, net		_	(449.5)	(37.1)
Payment of dividends on ordina		5	- (= 0)	(54.6)
Payment of dividends to non-co	_		(5.8)	(1.6)
Repayment of finance lease prin	·		(4.2)	(4.5)
Net cash used in financing acti	vities		(460.1)	(98.2)
Net increase/(decrease) in cas	h and cash equivalents		(56.9)	58.6
Add opening cash and cash equi			83.3	24.7
Cash and cash equivalents at t	he end of the year		26.4	83.3
·	<u> </u>			
The above Statement of Cash Fi	ows should be read in conjunction with the accom	nnanving notes		
	one should be read in conjunction with the accom-	panying noces.		
))				

## Notes to the financial statements

For the year ended 30 April 2016

### 1. Corporate information

The financial statements of Metcash Limited (the 'Company') and its controlled entities (together the 'Group') for the year ended 30 April 2016 were authorised for issue in accordance with a resolution of the Directors on 20 June 2016.

Metcash Limited is a for profit company limited by ordinary shares incorporated and domiciled in Australia whose shares are publicly traded on the Australian Securities Exchange. The nature of the operations and principal activities of the Group are described in the Directors' Report. The registered office of the Company is 1 Thomas Holt Drive, Macquarie Park NSW 2113.

The basis of preparation for these financial statements and the significant accounting policies applied are summarised in Appendix A.

## 2. Segment information

The Group has identified its operating segments based on the internal reports that are reviewed and used by the Chief Executive Officer (the chief operating decision maker) in assessing performance and in determining the allocation of resources. Discrete financial information about these operating segments is reported on at least a monthly basis.

The information reported to the CEO is aggregated based on product types and the overall economic characteristics of industries in which the Group operates. The Group's reportable segments are therefore as follows:

- Food & Grocery activities comprise the distribution of dry grocery, perishable and general merchandise supplies to retail outlets.
- Liquor activities comprise the distribution of liquor products to retail outlets and hotels.
- Hardware activities comprise the distribution of hardware supplies to retail outlets and trade customers.

Geographically the Group operates predominantly in Australia. The New Zealand operations represent less than 5% of revenue, results and assets of the Group.

The selling price between segments is at normal selling prices and is paid under similar terms and conditions as other customers of the Group. Segment results exclude results from discontinued operations. The comparative segment results have been restated to reclassify the Automotive pillar to discontinued operations. Refer to note 24 for further details.

The Group does not have a single customer which represents greater than 10% of the Group's revenue.

#### Segment results

Segment revenue		Segment profit before tax	
2016	2016 2015		2015
\$m	\$m	\$m	\$m
9,265.4	9,217.8	179.9	216.8
3,219.3	3,103.6	62.1	57.6
1,056.6	1,048.4	32.8	30.1
13,541.3	13,369.8	274.8	304.5
		0.6	(7.2)
		275.4	297.3
		(27.0)	(55.1)
		-	(638.8)
		248.4	(396.6)
	9,265.4 3,219.3 1,056.6	2016 2015 \$m \$m 9,265.4 9,217.8 3,219.3 3,103.6 1,056.6 1,048.4	2016

For the year ended 30 April 2016

## 3. Revenue and expenses

	2016 \$m	2015 \$m
(i) Other income		
☐ Lease income – rent	81.6	92.9
Lease income – outgoings recoveries	26.5	30.9
Interest from other persons/corporations	4.5	8.5
Other interest income – credit value adjustments and finance facility restructure (a)	9.6	-
Net gain from disposal of surplus property	14.4	-
Net gain from disposal of other property, plant and equipment	1.8	1.7
	138.4	134.0
(ii) On anaking lasses summers		
(ii) Operating lease expenses	94.0	01.4
Property rent – stores Property rent – warehouse and other properties	84.9 81.5	91.4 84.1
Property outgoings	37.9	41.2
Equipment and other leases	21.8	22.0
Equipment and other leases	226.1	238.7
2	220.1	250.1
(iii) Employee benefit expenses		
Salaries and wages	480.1	453.9
Defined contribution plan expense	37.1	38.3
Share based payments	(3.7)	5.1
Working Smarter restructure expense	9.1	-
Other employee benefit expenses	42.0	46.0
/	564.6	543.3
(iv) Depreciation and amortisation	25.2	25.0
Depreciation of property, plant and equipment Amortisation of software	35.3	35.8
Amortisation of software  Amortisation of other intangible assets	16.0 9.0	16.3 14.3
Afflortisation of other intangible assets	60.3	66.4
\	00.5	00.4
(v) Provisions for impairment, net of reversals		
Trade receivables and loans	18.7	20.7
Inventories	18.9	15.2
Property, plant and equipment	8.3	-
	45.9	35.9
/		
(vi) Significant items (b)		
Impairment of goodwill, other assets and related charges	-	640.0
Acquisition and restructure costs	-	7.0
Automotive put option re-measurement gain (Note 13)	-	(8.2)
Total significant items expense before tax	-	638.8
Income tax benefit attributable to these items	-	(61.6)
Total significant items expense after tax	-	577.2
/		
(vii) Finance costs		
Interest expense	31.0	52.7
Deferred borrowing costs	1.1	0.8
Finance costs from discounting of provisions	9.0	10.1
	41.1	63.6

For the year ended 30 April 2016

## 3. Revenue and expenses (continued)

### (a) Finance facility restructure

During the year, Metcash bought back US\$200 million of US Private Placement (USPP) notes, leaving a residual USPP debt and facility of US\$25 million. In addition, US\$200 million of cross currency interest rate swap contracts were terminated and \$425.0 million of interest rate swap contracts were closed out by an offsetting interest rate swap contract. The buyback of the notes and termination of swaps resulted in a net gain of \$9.6 million during the year, including the reversal of credit value adjustments against the swaps. Other facility limits were also reduced by \$126.7 million. Refer note 16 for further details of the Group's borrowing facilities.

#### (b) Significant items

During the prior year, the Group recognised \$638.8 million in impairments and related charges within 'significant items'. These expenses arose as a consequence of a highly competitive trading environment (particularly in relation to Food & Grocery) and a rationalisation of the retail store network, resulting in store closures.

The impairment charge primarily included \$506.7 million relating to intangible assets (note 10) and \$39.5 million relating to property and investments (notes 8 and 9).

2015

2016

### 4. Income tax

	\$m	2013 \$m
Major components of income tax expense		
Current income tax charge	76.3	70.2
Adjustments in respect of income tax of previous years	(4.8)	(2.8)
Deferred income tax relating to origination and reversal of temporary differences	10.3	(53.4)
Total income tax expense	81.8	14.0
Total income tax expense	01.0	14.0
Classification of income tax expense		
Income tax attributable to significant items in profit from continuing operations before tax	-	(61.6)
Income tax attributable to other continuing operations	68.4	67.2
Total income tax expense attributable to continuing operations	68.4	5.6
Income tax expense attributable to discontinued operations	13.4	8.4
Total income tax expense	81.8	14.0

### Reconciliation of income tax expense from continuing operations

The following table presents a reconciliation between the tax expense implied by the Group's applicable income tax rate and the actual expense for the year.

Accounting profit/(loss) from continuing operations before income tax	248.4	(396.6)
At the Group's statutory income tax rate of 30% (2015: 30%)	74.5	(119.0)
Expenditure not allowable for income tax purposes – continuing operations	4.8	0.8
Expenditure not allowable for income tax purposes – significant items	-	130.0
Other amounts assessable for income tax purposes	0.6	-
Other amounts not assessable for income tax purposes	(2.9)	(1.3)
Other amounts allowable for income tax purposes	(3.8)	(2.1)
Adjustments in respect of income tax of previous years	(4.8)	(2.8)
Income tax expense attributable to continuing operations	68.4	5.6

For the year ended 30 April 2016

## 4. Income tax (continued)

	2016 \$m	2015 \$m
	Ş.III	ΨIII
Components of deferred tax assets		
Provisions	131.7	147.0
Unutilised tax losses	2.5	5.0
Accelerated depreciation for accounting purposes	4.8	7.2
Other	8.9	8.0
Intangible assets (set off of deferred tax liabilities)	(34.4)	(42.8)
	113.5	124.4
Movements in deferred tax assets		
Opening balance	124.4	70.4
Credited/(charged) to net profit for the year	(10.3)	53.4
Credited/(charged) to other comprehensive income for the year	(0.6)	1.8
Adjustments related to business combinations	-	(1.2)
Closing balance	113.5	124.4

The Group has unrecognised gross capital losses of \$12.6 million (2015: \$16.6 million) that are available indefinitely for offset against future capital gains.

#### Tax consolidation

Metcash Limited and its 100% owned Australian resident subsidiaries have formed a tax consolidated group with effect from 1 July 2005. Metcash Limited is the head entity of the tax consolidated group. Members of the group have entered into a tax sharing arrangement in order to allocate income tax expense to the wholly owned subsidiaries on a modified standalone basis. In addition the agreement provides for the allocation of income tax liabilities between the entities should the head entity default on its tax payment obligations.

### Tax effect accounting by members of the tax consolidated group

Members of the tax consolidated group have entered into a tax funding agreement. The tax funding agreement provides for the allocation of current taxes to members of the tax consolidated group in accordance with a group allocation method using modified stand alone tax calculation as the basis for allocation. Deferred taxes of members of the tax consolidated group are measured and recognised in accordance with the principles of AASB 112 *Income Taxes*.

Under the tax funding agreement, funding is based upon the amounts allocated and recognised by the member entities. Accordingly, funding results in an increase/decrease in the subsidiaries' intercompany accounts with the tax consolidated group head company, Metcash Limited.

For the year ended 30 April 2016

## 5. Dividends paid and proposed

Dividends paid and declared on ordinary shares during the year

<b>2016</b> \$m	2015 \$m
	80.0
-	58.7
	138.7
_	(38.2)
_	(45.9)
-	54.6
-	-

In line with the Board's previous announcement, a final dividend was not paid for FY15 and no interim or final dividend was declared in relation to FY16.

Under the Dividend Reinvestment Plan (DRP), eligible shareholders may elect to reinvest all or part of their dividends in acquiring additional Metcash shares. The full terms and conditions of the DRP were announced on 2 December 2013 and amended on 19 May 2014.

### Franking credit balance of Metcash Limited

	2016 \$m	2015 \$m
Franking account balance as at the end of the financial year at 30% (2015: 30%)	129.7	62.8
Franking credits that will arise from the payment of income tax payable at the reporting date Franking credits on dividends declared but not distributed to shareholders during the year	15.2 -	9.1
	144.9	71.9

### ☐ Tax rates

Dividends paid and declared in 2015 were fully franked at the rate of 30%.

For the year ended 30 April 2016

#### 6. Trade receivables and loans

	2016 \$m	<b>2015</b> \$m
Current		
Trade receivables - securitised (Note 16)	732.6	744.3
Trade receivables - non-securitised	186.3	200.9
Allowance for impairment loss	(45.0)	(54.3)
	873.9	890.9
Marketing and other receivables	82.1	82.6
Trade and other receivables	956.0	973.5
Customer loans	33.1	61.4
Allowance for impairment loss	(7.7)	(20.4)
Customer loans	25.4	41.0
Total trade receivables and loans - current	981.4	1,014.5
Non-current		
Customer loans	21.8	23.5
Allowance for impairment loss	(6.8)	-
Customer loans	15.0	23.5
Other receivables	0.9	2.1
Total trade receivables and loans – non-current	15.9	25.6
Movements in allowance for impairment loss		
·	2016	2015
	\$m	\$m
Opening balance	74.7	68.6
Charged as an expense during the year	18.7	49.4
Accounts written off as non-recoverable	(32.7)	(44.2)
Related to acquisitions and disposals of businesses	(1.2)	0.9

### Weighted average interest

Closing balance

Trade receivables, marketing and other receivables are non-interest bearing and repayment terms vary by business unit. As at 30 April 2016, \$5.1 million (2015: \$5.0 million) of customer loans are non-interest bearing and \$49.8 million (2015: \$79.9 million) of customer loans have a weighted average annual interest rate of 8.9% (2015: 9.2%).

59.5

74.7

### Maturity of trade receivables

At 30 April 2016, 77.8% of trade receivables are either due or required to be settled within 30 days (2015: 77.4%), 21.5% have terms extending from 30 to 60 days (2015: 21.9%) and 0.7% have terms greater than 60 days (2015: 0.7%).

### **Customer loan security**

The Group has access to security against most customer loans in the event of default. Security held may include bank and personal guarantees, fixed and floating charges and security over property and other assets. Due to the large number and the varied nature of security held, their fair value cannot be practicably estimated. A provision for impairment is raised when the fair value of the security does not cover the carrying value of the loan and the loan is not deemed to be recoverable.

For the year ended 30 April 2016

## 6. Trade receivables and loans (continued)

Ageing of unimpaired trade receivables and loans

		Trade receiv	ables ·	Customer l	oans	Marketing an receivab	
i	Days overdue	\$m	%	\$m	%	\$m	%
	At 30 April 2016						
1	Neither past due nor impaired	837.2	95.8%	31.0	76.7%	50.9	61.3%
l	Less than 30 days	32.8	3.8%	-	-	30.6	36.9%
) i	Between 30 and 60 days	2.8	0.3%	0.3	0.7%	0.5	0.6%
E	Between 60 and 90 days	0.8	0.1%	-	-	0.5	0.6%
1	Between 90 and 120 days	0.2	-	1.6	4.0%	0.1	0.1%
1	More than 120 days	0.1	-	7.5	18.6%	0.4	0.5%
) -	Total	873.9	100%	40.4	100.0%	83.0	100.0%
) /	At 30 April 2015						
	Neither past due nor impaired	818.1	91.8%	55.7	86.4%	56.5	66.7%
7 1	Less than 30 days	61.2	6.9%	0.8	1.2%	26.2	30.9%
) I	Between 30 and 60 days	8.1	0.9%	0.2	0.3%	0.3	0.4%
E	Between 60 and 90 days	3.5	0.4%	2.1	3.3%	0.9	1.1%
E	Between 90 and 120 days	-	-	0.5	0.7%	0.1	0.1%
1	More than 120 days	-	-	5.2	8.1%	0.7	0.8%
{ -	Total	890.9	100.0%	64.5	100.0%	84.7	100.0%

The Group expects that the unimpaired trade receivables and loans presented above are fully recoverable.

## 7. Derivative financial instruments

	2016 \$m	2015 \$m
	•	•
Current assets		
Foreign currency forward contracts	-	0.2
	-	0.2
		_
Non-current assets		
Cross currency interest rate swaps – US Private Placement (Note 16)	12.0	104.2
Interest rate swap contracts	0.1	-
	12.1	104.2
Current liabilities		
Interest rate swap contracts	0.7	0.6
Foreign currency forward contracts	1.1	0.2
	1.8	0.8
Non-current liabilities		
Interest rate swap contracts	3.9	6.3
	3.9	6.3

For the year ended 30 April 2016

### 8. Equity-accounted investments

Equity-accounted investments of the Group represent both associates and joint ventures and are structured through equity participation in separate legal entities. Metcash invests capital to support the independent retail network, strengthen relationships and fund growth. Relationships with co-investors are governed by contractual agreements which allow the Group to exercise either significant influence or joint control over these entities. Where the Group exercises joint control, all key operating decisions are agreed unanimously, regardless of ownership interest.

The principal place of business for all of the Group's equity-accounted investments is Australia.

The following table presents key information about the nature, extent and financial effects of the Group's interests in joint ventures and associates.

/	Investee	Principal activities	Reporting date	2016 %	2015 %
\	Associates				
/	Abacus Independent Retail Property Trust	Retail property investment	30 June	25.0	25.0
	Ritchies Stores Pty Ltd	Grocery retailing	30 June	26.0	26.0
)	BMS Retail Group Holdings Pty Ltd	Grocery retailing	30 June	25.1	25.1
1	Dramet Holdings Pty Ltd	Grocery retailing	30 June	26.0	26.0
١					
/	Joint ventures				
	Adcome Pty Ltd	Grocery retailing	30 April	45.0	45.0
1	Lecome Pty Ltd	Grocery retailing	30 April	50.0	50.0
1	Progressive Trading Pty Ltd	Grocery retailing	30 April	52.2	52.2
)	Metfood Pty Limited	Merchandise services	30 April	50.0	50.0
/	Northern Hardware Group Pty Ltd	Hardware retailing	30 June	-	49.9
]	Timberten Pty Ltd	Hardware retailing	30 June	-	40.0
1	Waltock Pty Limited	Hardware retailing	30 June	49.0	49.0
	Banner 10 Pty Ltd	Hardware retailing	30 June	49.0	49.0
)	BRJ Pty Ltd	Hardware retailing	30 June	-	36.0
/	G Gay Hardware Pty Ltd	Hardware retailing	30 June	49.0	49.0
١	Woody's Timber & Hardware Pty Ltd	Hardware retailing	30 June	46.0	46.0
	LA United Pty Ltd	Liquor retailing and hospitality	30 June	26.0	26.0
	Mermaid Tavern (Trading) Pty Ltd	Liquor retailing and hospitality	30 April	-	50.0
	Sunshine Coast Hotels Pty Ltd	Liquor retailing and hospitality	30 June	-	50.0
١	Queens Arms Hotel New Farm Pty Ltd	Liquor retailing and hospitality	30 April	-	50.0
	Queens Arms Freehold Pty Ltd	Property investment	30 April	-	50.0

During the year, the Group acquired controlling equity interests in Northern Hardware Group Pty Ltd, Timberten Pty Ltd and Mermaid Tavern (Trading) Pty Ltd. Refer Appendix B for further information related to controlled entities.

## Contingent liabilities and commitments

Refer notes 13 and 16 for details of the Group's contingent liabilities in relation to equity-accounted investments.

#### Share of investees' profit

At the reporting date, the equity-accounted investments are not individually material to the Group. In aggregate, the Group's share of income from equity-accounted investments was \$7.1 million (FY15: 3.1 million) during the year, which includes a \$3.1 million (FY15: \$1.3 million) share of income tax expense incurred by the investees.

At the reporting date, the Group's share of unrecognised gains or losses is not material.

For the year ended 30 April 2016

## 8. Equity-accounted investments (continued)

### Share of investees' net assets

Share of investees her assets		
	2016 \$m	2015 \$m
Current assets	69.9	89.9
Non-current assets	123.7	145.6
Total assets	193.6	235.5
Current liabilities	(94.8)	(114.8)
Non-current liabilities	(35.8)	(45.6)
Total liabilities	(130.6)	(160.4)
Net assets	63.0	75.1

For the year ended 30 April 2016

## 9. Property, plant and equipment

Additions - 57.1 9.9 Disposal of Automotive (Note 24) - (9.8) (0.4) (5.2) (1.4) Assets classified as held for sale (11.8) (3.8) (1.6) Impairments (1.0) (7.3) (0.6) Depreciation (0.3) (35.6) (3.6) Closing balance 26.4 225.5 22  At 30 April 2016 Cost 32.7 380.1 4.6 Net carrying amount (6.3) (154.6) (166 Net carrying amount (6.3) (164.6) (166 Net carrying amount (6.3) (		Land & buildings \$m	Plant & equipment \$m	Total \$m
Opening balance       45.9       230.1       22         Additions       -       57.1       5.9         Disposal of Automotive (Note 24)       -       (9.8)       (0         Other disposals       (6.4)       (5.2)       (1         Assets classified as held for sale       (11.8)       (3.8)       (1         Impairments       (1.0)       (7.3)       (0         Depreciation       (0.3)       (35.6)       (3         Closing balance       26.4       225.5       22         At 30 April 2016       32.7       380.1       4.         Accumulated depreciation and impairment       (6.3)       (154.6)       (16         Net carrying amount       26.4       225.5       22         Year ended 30 April 2015       3       45.1       6         Opening balance       88.0       220.4       30         Additions       2.3       65.1       6         Assets classified as held for sale       (16.7)       (5.4)       (2         Impairments       (12.3)       (6.9)       (1         Depreciation       (0.7)       (38.9)       (3         Closing balance       45.9       230.1       2				
Additions Disposal of Automotive (Note 24) Other disposals Other disposals Assets classified as held for sale Impairments Depreciation Closing balance  At 30 April 2016 Cost Accumulated depreciation and impairment Depreciation Opening balance  88.0 220.4 30.6 31.0 Additions 2.3 65.1 0 Disposals Additions Closing balance  88.0 220.4 30.6 Additions Closing balance Additions Closing balance Additions Additions Additions Closing balance Additions Additions Closing balance Additions Additions Additions Additions Closing balance Additions Additio	Year ended 30 April 2016			
Disposal of Automotive (Note 24)	Opening balance	45.9	230.1	276.0
Other disposals       (6.4)       (5.2)       (1         Assets classified as held for sale       (11.8)       (3.8)       (1         Impairments       (1.0)       (7.3)       (0         Depreciation       (0.3)       (35.6)       (3         Closing balance       26.4       225.5       22         At 30 April 2016         Cost       32.7       380.1       4         Accumulated depreciation and impairment       (6.3)       (154.6)       (16         Net carrying amount       26.4       225.5       25         Year ended 30 April 2015         Opening balance       88.0       220.4       30         Additions       2.3       65.1       6         Additions       2.3       65.1       6         Assets classified as held for sale       (16.7)       (5.4)       (2         Impairments       (12.3)       (6.9)       (1         Depreciation       (0.7)       (38.9)       (3         Closing balance       45.9       230.1       2         At 30 April 2015       83.2       525.6       66         Accumulated depreciation and impairment       (37.3)       (295.5) <td< td=""><td></td><td>-</td><td>57.1</td><td>57.1</td></td<>		-	57.1	57.1
Assets classified as held for sale (11.8) (3.8) (1 Impairments (1.0) (7.3) (0 Depreciation (0.3) (35.6) (3 Depreciation (0.3) (3 Depreciation (0.3	Disposal of Automotive (Note 24)	-	(9.8)	(9.8)
Impairments   (1.0)   (7.3)   (1.0)   (7.3)   (1.0)	Other disposals	(6.4)	(5.2)	(11.6)
Depreciation (0.3) (35.6) (3   Closing balance	Assets classified as held for sale	(11.8)	(3.8)	(15.6)
Closing balance       26.4       225.5       25         At 30 April 2016       32.7       380.1       4.2         Accumulated depreciation and impairment       (6.3)       (154.6)       (16         Net carrying amount       26.4       225.5       25         Year ended 30 April 2015       36.1       46.2<	Impairments	(1.0)	(7.3)	(8.3)
At 30 April 2016 Cost 32.7 380.1 4: Accumulated depreciation and impairment (6.3) (154.6) (16 Net carrying amount 26.4 225.5 2!  Year ended 30 April 2015 Opening balance 88.0 220.4 36 Additions 2.3 65.1 66 Adsets classified as held for sale (16.7) (5.4) (2 Impairments (12.3) (6.9) (1 Depreciation (0.7) (38.9) (3 Closing balance 45.9 230.1 22  At 30 April 2015 Cost 83.2 525.6 66 Accumulated depreciation and impairment (37.3) (295.5) (33	Depreciation	(0.3)	(35.6)	(35.9)
Cost       32.7       380.1       44.         Accumulated depreciation and impairment       (6.3)       (154.6)       (16         Net carrying amount       26.4       225.5       25         Year ended 30 April 2015       Vear ended 30 April 2015       2.3       65.1       66.1       66.2       66.9       67.2 <td>Closing balance</td> <td>26.4</td> <td>225.5</td> <td>251.9</td>	Closing balance	26.4	225.5	251.9
Cost       32.7       380.1       44.         Accumulated depreciation and impairment       (6.3)       (154.6)       (16         Net carrying amount       26.4       225.5       25         Vear ended 30 April 2015       30.       20.4       30.         Opening balance       88.0       220.4       30.       30.       30.       40.       30.       40.       30.       40.       30.       40.       30.       40.       30.       40.       30.       40.				
Accumulated depreciation and impairment       (6.3)       (154.6)       (166)         Net carrying amount       26.4       225.5       25         Year ended 30 April 2015         Opening balance       88.0       220.4       30         Additions       2.3       65.1       0         Disposals       (14.7)       (4.2)       (1         Assets classified as held for sale       (16.7)       (5.4)       (2         Impairments       (12.3)       (6.9)       (1         Depreciation       (0.7)       (38.9)       (3         Closing balance       45.9       230.1       2         At 30 April 2015       83.2       525.6       66         Accumulated depreciation and impairment       (37.3)       (295.5)       (33	At 30 April 2016			
Vear ended 30 April 2015         Opening balance       88.0       220.4       30         Additions       2.3       65.1       6         Disposals       (14.7)       (4.2)       (1         Assets classified as held for sale       (16.7)       (5.4)       (2         Impairments       (12.3)       (6.9)       (1         Depreciation       (0.7)       (38.9)       (3         Closing balance       45.9       230.1       2         At 30 April 2015       83.2       525.6       66         Accumulated depreciation and impairment       (37.3)       (295.5)       (33	Cost	32.7	380.1	412.8
Year ended 30 April 2015         Opening balance       88.0       220.4       30         Additions       2.3       65.1       6         Disposals       (14.7)       (4.2)       (1         Assets classified as held for sale       (16.7)       (5.4)       (2         Impairments       (12.3)       (6.9)       (1         Depreciation       (0.7)       (38.9)       (3         Closing balance       45.9       230.1       2         At 30 April 2015       83.2       525.6       66         Accumulated depreciation and impairment       (37.3)       (295.5)       (33	Accumulated depreciation and impairment	(6.3)	(154.6)	(160.9)
Opening balance       88.0       220.4       30         Additions       2.3       65.1       60         Disposals       (14.7)       (4.2)       (1         Assets classified as held for sale       (16.7)       (5.4)       (2         Impairments       (12.3)       (6.9)       (1         Depreciation       (0.7)       (38.9)       (3         Closing balance       45.9       230.1       2         At 30 April 2015       83.2       525.6       60         Accumulated depreciation and impairment       (37.3)       (295.5)       (33	Net carrying amount	26.4	225.5	251.9
Opening balance       88.0       220.4       30         Additions       2.3       65.1       60         Disposals       (14.7)       (4.2)       (1         Assets classified as held for sale       (16.7)       (5.4)       (2         Impairments       (12.3)       (6.9)       (1         Depreciation       (0.7)       (38.9)       (3         Closing balance       45.9       230.1       2         At 30 April 2015       83.2       525.6       60         Accumulated depreciation and impairment       (37.3)       (295.5)       (33				
Additions 2.3 65.1 60 Disposals (14.7) (4.2) (1 Assets classified as held for sale (16.7) (5.4) (2 Impairments (12.3) (6.9) (1 Depreciation (0.7) (38.9) (3 Closing balance 45.9 230.1 22  At 30 April 2015 Cost 83.2 525.6 60 Accumulated depreciation and impairment (37.3) (295.5) (33	Year ended 30 April 2015			
Disposals Assets classified as held for sale Impairments Impairmen	<ul> <li>Opening balance</li> </ul>	88.0	220.4	308.4
Assets classified as held for sale (16.7) (5.4) (2 Impairments (12.3) (6.9) (1 Depreciation (0.7) (38.9) (3 Closing balance 45.9 230.1 2 Cost 83.2 525.6 60 Accumulated depreciation and impairment (37.3) (295.5) (33	Additions	2.3	65.1	67.4
Impairments	Disposals	(14.7)	(4.2)	(18.9)
Depreciation       (0.7)       (38.9)       (3         Closing balance       45.9       230.1       2         At 30 April 2015       Cost       83.2       525.6       60         Accumulated depreciation and impairment       (37.3)       (295.5)       (33	Assets classified as held for sale	(16.7)	(5.4)	(22.1)
Closing balance       45.9       230.1       27         At 30 April 2015       83.2       525.6       60         Accumulated depreciation and impairment       (37.3)       (295.5)       (33	Impairments	(12.3)	(6.9)	(19.2)
At 30 April 2015  Cost 83.2 525.6 66  Accumulated depreciation and impairment (37.3) (295.5) (33	Depreciation	(0.7)	(38.9)	(39.6)
Cost         83.2         525.6         60           Accumulated depreciation and impairment         (37.3)         (295.5)         (33	Closing balance	45.9	230.1	276.0
Accumulated depreciation and impairment (37.3) (295.5) (33	At 30 April 2015			
	Cost	83.2	525.6	608.8
/ <del>                                     </del>	Accumulated depreciation and impairment	(37.3)	(295.5)	(332.8)
Net carrying amount 45.9 230.1 2	Net carrying amount	45.9	230.1	276.0

Additions to plant and equipment include \$30.8 million (2015: \$27.4 million) of assets under construction. The closing balance of plant and equipment includes \$41.6 million (2015: \$16.7 million) of assets under construction.

The carrying value of assets held under finance leases and hire purchase contracts at 30 April 2016 is \$8.2 million (2015: \$9.7 million).

For the year ended 30 April 2016

## 10. Intangible assets and goodwill

0					
	Software development costs \$m	Customer contracts \$m	Trade names and other \$m	Goodwill \$m	Total \$m
Year ended 30 April 2016					
Opening balance	71.1	140.2	80.4	992.8	1,284.5
Additions	7.9	-	0.3	1.9	10.1
Disposal of Automotive (Note 24)	(1.6)	(29.0)	(34.5)	(71.7)	(136.8)
Other disposals	(0.5)	-	-	(0.6)	(1.1)
Reclassifications	-	-	(4.7)	1.3	(3.4)
Amortisation	(16.0)	(9.5)	(0.3)	-	(25.8)
Closing balance	60.9	101.7	41.2	923.7	1,127.5
At 30 April 2016					
Cost	223.2	234.4	43.5	1,365.3	1,866.4
Accumulated amortisation and impairment	(162.3)	(132.7)	(2.3)	(441.6)	(738.9)
Net carrying amount	60.9	101.7	41.2	923.7	1,127.5
/					
Year ended 30 April 2015					
Opening balance	81.3	201.5	60.2	1,422.7	1,765.7
Reclassifications	(0.8)	(1.8)	0.6	2.0	-
Additions	19.6	2.8	-	-	22.4
Arising from business combinations	-	5.2	20.4	9.7	35.3
Impairments	(12.6)	(52.5)	-	(441.6)	(506.7)
Amortisation	(16.4)	(15.0)	(8.0)	-	(32.2)
Closing balance	71.1	140.2	80.4	992.8	1,284.5
					_
At 30 April 2015					
Cost	217.4	278.3	86.5	1,434.4	2,016.6
Accumulated amortisation and impairment	(146.3)	(138.1)	(6.1)	(441.6)	(732.1)
Net carrying amount	71.1	140.2	80.4	992.8	1,284.5

### Impairment tests for goodwill and intangibles with indefinite useful lives

Description of cash generating units

Goodwill acquired through business combinations is allocated to the lowest level within the entity at which the goodwill is monitored, being the three cash-generating units (or 'CGU's) - Food & Grocery, Liquor and Hardware. Indefinite life intangibles primarily comprise trade names and licences.

Current year assessment

The recoverable amounts were determined based on value-in-use calculations using cash flow projections covering a five year period, which are based on approved strategic plans or forecasts. Estimates beyond the five year period are calculated using terminal growth rates that are applicable to the trading environment in which the CGU operates.

For the year ended 30 April 2016

## 10. Intangible assets and goodwill (continued)

Allocation of CGUs

The carrying amounts of goodwill and indefinite life intangibles are allocated to the Group's CGUs as follows:

	Allocated	goodwill	Trade names intang		Post-tax disc	count rates
Cash-generating units	2016 \$m	2015 \$m	2016 \$m	2015 \$m	2016 %	2015 %
Food & Grocery	756.1	756.7	1.0	1.1	11.3%	11.3%
Liquor	100.1	98.8	13.0	17.6	10.1%	10.1%
Hardware	67.5	65.6	27.2	27.2	10.1%	10.1%

Key assumptions used in assessment

The valuations used to support the carrying amounts of intangible assets are based on forward looking key assumptions that are, by nature, uncertain. The nature and basis of the key assumptions used to estimate future cash flows and the discount rates used in the projections, when determining the recoverable amount of each CGU, are set out below and in the table above:

- Operating cash flows Operating cash flow projections are extracted from the most recent approved strategic plans or forecasts that relate to the existing asset base. For each CGU, the cash flow projections for a five-year period have been determined based on expectations of future performance. Key assumptions in the cash flows include sales volume growth, costs of sales and costs of doing business. These assumptions are based on expectations of market demand and past experience.
  - Cash flow projections are based on risk adjusted forecasts allowing for estimated changes in the business, the competitive trading environment, legislation and economic growth.
- Discount rates Discount rates are based on the weighted average cost of capital ('WACC') for the Group adjusted for an asset-specific risk premium assigned to each CGU. The asset-specific risk premium is determined based on risk embedded within the cash flow projections and other factors specific to the industries in which the CGUs operate.
  - The calculation of WACC is market-driven and key inputs include target capital structure, equity beta, market risk premium, risk-free rate of return and debt risk premium. Pre-tax equivalents of the adopted discount rates are derived iteratively and differ based on the timing and extent of tax cash flows. Pre-tax rates were 15.5% for Food & Grocery, 14.0% for Liquor and 14.3% for Hardware.
- Terminal growth rates Cash flows beyond the projection period are extrapolated indefinitely using estimated long-term growth rates applicable to the trading environment in which the CGUs operate. A terminal growth of 1.5% was applied to all CGUs. In the prior year a terminal growth rate of 1.0% was applied to the Hardware CGU and 1.5% for all other CGUs.

Results of assessment

Based on the current assessment, no impairment of goodwill was identified in any of the Group's CGUs. In the prior year, an impairment of \$422.1 million in Food & Grocery and \$19.5 million in Hardware were recorded.

Sensitivity to changes in key assumptions

The following items are reasonable sensitivity changes to key assumptions that will cause an impairment. These sensitivities assume that the specific assumption moves in isolation, while other assumptions are held constant.

- Food & Grocery CGU The recoverable amount of the CGU exceeded its carrying amount by \$21.7 million. This difference would have been nil if (a) the forecasted EBIT for all projection years (including the terminal year) was 1.6% lower; or (b) the post-tax discount rate was 16 basis points higher; or (c) the terminal growth rate was 23 basis points lower.
- Hardware CGU The recoverable amount of the CGU exceeded its carrying amount by \$31.9 million. This difference would have been nil if the post-tax discount rate was 113 basis points higher. At the assessment date, no reasonably possible change in other key assumptions would cause the carrying amount of the CGU to exceed its recoverable amount.
- Liquor CGU At the assessment date, no reasonably possible change in key assumptions would cause the carrying amount of the Liquor CGU to exceed its recoverable amount.

For the year ended 30 April 2016

## 11. Interest bearing borrowings

	2016 \$m	2015 \$m
Current		
Bank overdrafts	11.3	-
Bilateral loans	0.6	58.6
Finance lease obligations	3.8	4.6
	15.7	63.2
Non-current		
Bank loans – syndicated	200.0	475.0
US private placement (USPP)	36.6	317.0
Bank loans - working capital	61.0	-
Finance lease obligations	4.8	5.3
Bilateral loans	-	2.2
Deferred borrowing costs	(3.0)	(4.7)
1	299.4	794.8

### Core borrowing facilities

See note 16 for details of the Group's core borrowing facilities.

### Finance lease obligations

Finance leases have an average lease term of 4 years with the option to purchase the asset at the completion of the lease term for the asset's market value. The weighted average interest rate implicit in the lease is 5.3% (2015: 6.5%). Certain lease liabilities are secured by a charge over the leased asset.

#### Financial covenants

The core borrowings of the Group must comply with three primary covenants which apply to the syndicated bank facilities, the working capital facilities and the USPP debt. These covenants are: a fixed charges cover ratio (Underlying Earnings Before Interest, Tax, Depreciation, Amortisation and Net Rent (EBITDAR) divided by Total Net Interest plus Net Rent Expense), a senior leverage ratio (Total Group Debt divided by Underlying Earnings Before Interest, Tax, Depreciation and Amortisation (EBITDA)) and minimum shareholders' funds (a fixed figure representing the Group share capital and reserves). At the reporting date, there were no defaults or breaches on the Group's core borrowings.

#### Fair value

The carrying amounts of the Group's borrowings approximate their fair value. The weighted average effective interest rate on the syndicated, working capital loans and the USPP debt, after taking into account cross currency and interest rate swaps, at the end of the financial year was 4.2% (2015: 4.7%).

For the year ended 30 April 2016

#### 12. Provisions

	Employee entitlements \$m	Rental subsidy \$m	Onerous arrangements \$m	Other \$m	Total \$m
30 April 2016					
Current	109.4	6.9	24.1	-	140.4
Non-current	7.0	74.9	41.9	-	123.8
	116.4	81.8	66.0	-	264.2
30 April 2015					
Current	94.9	7.8	21.8	3.1	127.6
Non-current	5.6	85.7	53.1	-	144.4
	100.5	93.5	74.9	3.1	272.0

#### Rental subsidy provision

The rental subsidy provision represents the value of certain retail store lease obligations recognised as part of the FY12 acquisition of Franklins. The provision was initially recognised at the acquisition date fair value and subsequently utilised to settle the obligations. The provision related to an individual lease is derecognised when the Group has met its obligations in full under that lease.

### Onerous arrangements provision

The provision represents the present value of various obligations which are deemed to be onerous. These obligations include onerous retail head lease exposures, property make-good, restructuring and other costs. Depending on the nature of these obligations, they are expected to be settled over the term of the lease, at the conclusion of the lease or otherwise when the obligation vests.

Movements in significant provisions (other than employee entitlements)

		Rental subsidy \$m	Onerous arrangements \$m	Total \$m
		<del></del>	▼	₹
/	1 May 2015	93.5	74.9	168.4
١	Expense arising/(released) during the year	(8.0)	9.0	1.0
)	Disposal of Automotive (Note 24)	-	(1.1)	(1.1)
	Utilised during the year	(10.5)	(19.0)	(29.5)
	Finance cost discount rate adjustment	6.8	2.2	9.0
١	30 April 2016	81.8	66.0	147.8
)				
	1 May 2014	112.7	26.0	138.7
)	Expense arising/(released) during the year	(9.1)	55.3	46.2
_	Arising from business combinations	-	0.6	0.6
	Utilised during the year	(17.2)	(7.5)	(24.7)
	Finance cost discount rate adjustment	7.1	0.5	7.6
	30 April 2015	93.5	74.9	168.4

For the year ended 30 April 2016

#### 13. Other financial liabilities

5	Put options over NCI \$m	Financial guarantee contracts \$m	Lease incentives \$m	Other \$m	Total \$m
30 April 2016					
Current	10.4	2.3	0.2	0.7	13.6
Non-current	-	3.7	0.9	3.1	7.7
)	10.4	6.0	1.1	3.8	21.3
)					
30 April 2015					
Current	21.4	0.7	0.2	-	22.3
Non-current	19.3	-	1.1	2.3	22.7
)———	40.7	0.7	1.3	2.3	45.0

### Put options over non-controlling interests (NCI)

Certain put option arrangements allow minority shareholders to sell their equity interests to Metcash, subject to specific terms and conditions. The Group has recognised a liability of \$10.4 million (2015: \$40.7 million) in respect of these put options, measured at the present value of the redemption amount under the option.

The liability at the end of the financial year relates to put options over three subsidiaries within the Hardware segment. The sale of the Automotive business (refer note 24 for further details) resulted in a reduction of \$29.0 million in the value of these put options during the year.

#### Financial guarantee contracts

The Group has granted a financial guarantee contract relating to the bank loan of a joint venture, Adcome Pty Ltd. Under the contract, the bank has the right to require Metcash to repay the debt under certain prescribed circumstances of default. The estimate of the maximum amount payable in respect of the guarantee, if exercised, is \$47.5 million (2015: \$47.5 million). Had the guarantee been exercised at 30 April 2016, the amount payable would have been \$43.8 million (2015: \$42.6 million). The fair value of the financial guarantee contract at the reporting date was \$6.0 million (2015: \$0.7 million) and is recognised as a financial liability.

## 14. Contributed equity and reserves

Contributed and other equity

	2016		2015	
	Number of shares	\$m	Number of shares	\$m
<i>)</i>				
At 1 May	928,357,876	2,391.9	888,338,048	2,308.1
Shares issued under the DRP/underwritten	-	-	40,019,828	84.1
Share issue costs net of tax	-	-	-	(0.3)
At 30 April – contributed equity	928,357,876	2,391.9	928,357,876	2,391.9
Less: other equity		(765.9)		(765.9)
Total contributed and other equity	928,357,876	1,626.0	928,357,876	1,626.0

🛘 Fully paid ordinary shares carry one vote per share and carry the right to dividends. Shares have no par value.

The 'Other equity' account was used to record the reverse acquisition adjustment on application of AASB 3 *Business Combinations* in 2005. Refer Appendix A.3.

For the year ended 30 April 2016

## 14. Contributed equity and reserves (continued)

### Other reserves

	Share-based payments reserve \$m	Foreign currency translation reserve \$m	Cash flow hedge reserve \$m	Total other reserves \$m
1		( )		()
At 1 May 2014	0.1	(4.5)	1.5	(2.9)
Total comprehensive income, net of tax	-	0.3	(3.7)	(3.4)
Share-based payments expense	5.1	-	-	5.1
Share-based payments exercised	(0.1)	-	-	(0.1)
At 30 April 2015	5.1	(4.2)	(2.2)	(1.3)
Total comprehensive income, net of tax	-	(1.0)	1.0	-
Share-based payments expense	(3.7)	-	-	(3.7)
Share-based payments exercised	(0.6)	-	-	(0.6)
At 30 April 2016	0.8	(5.2)	(1.2)	(5.6)

#### Share-based payments reserve

This reserve is used to record the value of equity benefits provided to executives as part of their remuneration. Refer to note 20 for further details of these plans. Once a performance right has lapsed the Group no longer has any obligation to convert these performance rights into share capital. The amount transferred to retained earnings represents the value of share based payments previously recognised as an expense through the Statement of Comprehensive Income that have now lapsed.

#### Foreign currency translation reserve

The foreign currency translation reserve is used to record exchange differences arising from the translation of the financial statements of foreign subsidiaries. It is also used to record the effect of hedging net investments in foreign operations.

#### Cash flow hedge reserve

This reserve records the portion of the unrealised gain or loss on a hedging instrument in a cash flow hedge that is determined to be an effective hedge. The cash flow hedge reserve movements through comprehensive income are as follows:

	2016 \$m	2015 \$m
Opening balance	(2.2)	1.5
Settled during the year	2.3	(1.8)
Movement in fair value of derivatives	(0.7)	(3.7)
Tax impact of above movements	(0.6)	1.8
Closing balance	(1.2)	(2.2)

For the year ended 30 April 2016

## 15. Cash flows from operating activities

	2016 \$m	2015 \$m
Net profit/(loss) for the year	218.2	(382.8)
Adjustments for:		
Depreciation and amortisation	61.7	71.8
Impairment losses (non-significant items)	40.8	35.9
Net profit on disposal of property, plant and equipment	(16.1)	(1.7)
Net gain on disposal of discontinued operations	(34.5)	-
Share based payments	(3.7)	5.1
Credit value adjustments (Note 16)	-	3.5
Other adjustments	(4.6)	3.4
Significant items not related to operating activities	-	638.8
Changes in assets and liabilities		
(Increase)/decrease in trade and other receivables	(40.7)	17.5
(Increase)/decrease in other current assets	0.9	11.1
(Increase)/decrease in inventories	(36.7)	16.1
(Increase)/decrease in tax balances	5.5	(68.4)
Increase/(decrease) in payables and provisions	(25.0)	(118.6)
_Cash from operating activities	165.8	231.7

Non-cash financing and investing activities include \$2.3 million (2015: \$4.2 million) of assets acquired under finance leases.

### 16. Financial risk management

#### Objectives and policies

The Group's principal financial instruments comprise bank loans, bonds and overdrafts, finance and operating leases, cash and short-term deposits and derivatives. The main purpose of these instruments is to raise finance for the Group's operations. The Group has various other financial assets and liabilities such as trade receivables and payables, which arise directly from its operations.

The main risks arising from the Group's financial instruments are interest rate risk, foreign exchange risk and credit risk. The Board reviews and agrees policies for managing each of these risks and they are detailed below. The objective of the Group's risk management policy is to support delivery of the Group's financial targets while protecting future financial security.

Details of the significant accounting policies and methods adopted, including the criteria for recognition, the basis of measurement and the basis on which income and expenses are recognised, in respect of each class of financial instrument, financial liability and equity instrument are disclosed in Appendix A.

#### Liquidity risk and funding management

Liquidity risk is the risk that the Group will be unable to meet its payment obligations when they fall due under normal and stressed circumstances. To limit this risk, the Group manages assets with liquidity in mind, and monitors future cash flows and liquidity on a daily basis. The Group has three sources of primary debt funding, of which 28% has been utilised at 30 April 2016. The Group monitors forecasts of liquidity reserves on the basis of expected cash flow.

For the year ended 30 April 2016

## 16. Financial risk management (continued)

Available credit facilities

At the reporting date, the Group had unused credit facilities available for its immediate use as follows:

D			Guarantees &	
	Total facility \$m	Debt usage \$m	other usage \$m	Facility available \$m
	<b>4</b>	₩	₩	₩
Syndicated facility	775.0	200.0	-	575.0
US private placement	23.3	23.3	-	-
Securitisation facility	100.0	-	-	100.0
Bank guarantee facility	10.7	-	10.7	-
Bilateral loans	0.6	0.6	-	-
Working capital/guarantees	150.0	11.3	27.2	111.5
Working capital	125.0	61.0	-	64.0
	1,184.6	296.2	37.9	850.5
Cash and cash equivalents				26.4
	1,184.6	296.2	37.9	876.9

#### Syndicated facility

Syndicated bank loans are senior unsecured loan note subscription facilities. The facilities are due to expire in June 2018 (\$200.0 million), June 2019 (\$225.0 million) and June 2020 (\$350.0 million). Interest payable on the facilities is based on BBSY plus a margin and interest rate resets are monthly. The applicable margin is dependent upon an escalation matrix linked to the senior leverage ratio achieved. These bank loans are subject to certain financial undertakings as detailed in note 11.

#### US private placement

US private placement (USPP) comprises two tranches of fixed coupon debt of US\$5.0 million maturing September 2019 and US\$20.0 million maturing September 2023. The foreign exchange and fixed interest rate risk has been hedged using cross currency interest rate swaps. The financial effect of these hedges is to convert the US\$25.0 million of USPP fixed interest rate debt into \$23.3 million of floating rate debt with interest payable on a quarterly basis at BBSW plus a margin.

The debt was revalued at the reporting date to \$36.6 million (2015: US\$225.0 million to \$317.0 million), as presented in note 11. The fair value of the associated cross currency interest rate swaps are separately disclosed within derivative financial instruments (note 7). The USPP debt is subject to certain financial undertakings as detailed in note 11.

#### Securitisation facility

Under the \$100.0 million debt securitisation facility, an equitable interest has been granted in certain trade receivables to a special purpose trust, which is managed by a major Australian bank. The facility is subject to the periodic renewal of the facility agreement and is currently committed until May 2018. Interest payable on the facility is based on BBSY plus a margin.

The terms of the facility require that, at any time, the book value of the securitised receivables must exceed by at least a certain proportional amount, the funds drawn under the facility. At the end of the financial year, trade receivables of \$732.6 million (2015: \$744.3 million) had been securitised, with nil (2015: nil) funds drawn under the facility. Accordingly, the resultant security margin exceeded the minimum required at that time.

The facility may be terminated by the trust manager at short notice in the event of an act of default, which includes the insolvency of any of the individual companies securitising trade receivables, failure of the Group to remit funds when due, or a substantial deterioration in the overdue proportion of certain trade receivables. The Group considers that it does not control the special purpose trust as it does not have power to determine the operating and financial policies of the trust, nor is the Group exposed to the risks and benefits of the trust. Accordingly, the Group does not consolidate the trust in its financial statements.

### Working capital

Working capital bank loans are represented by three unsecured revolving facilities totalling \$275.0 million, one of which expires in May 2017 (\$75.0 million) and two of which expire in June 2017 (total of \$200.0 million). Interest payable on any loans drawn under these facilities is based on BBSY or the RBA cash rate plus a margin. These bank loans are subject to certain financial undertakings as detailed in note 11.

For the year ended 30 April 2016

## 16. Financial risk management (continued)

Maturity analysis of financial liabilities based on contracted date

The following table reflects the gross contracted values of financial liabilities categorised by their contracted dates of settlement. Except where these exposures are provided for, these are also the expected dates of settlement.

Net settled derivatives comprise interest rate swap contracts that are used to hedge floating rate interest payable on bank debt. Gross settled derivatives comprise forward exchange contracts that are used to hedge anticipated purchase commitments. Under the terms of these agreements, the settlements at expiry include a both a cash payment and receipt.

	1 year		More than 5	
	or less \$m	1 - 5 years* \$m	years \$m	Total \$m
Year ended 30 April 2016				
Trade and other payables	1,356.9	-	-	1,356.9
Finance lease obligations	3.9	5.1	-	9.0
Financial guarantee contracts	2.3	3.7	-	6.0
Put options written over non-controlling interests	10.4	-	-	10.4
Bank and other loans	22.8	278.3	20.6	321.7
Derivative liabilities – net settled	0.7	3.9	-	4.6
Derivative liabilities – gross settled				
- Inflows	(24.3)	-	-	(24.3)
- Outflows	25.4	-	-	25.4
Net maturity	1,398.1	291.0	20.6	1,709.7
Year ended 30 April 2015				
Trade and other payables	1,419.1	-	-	1,419.1
Finance lease obligations	4.7	6.5	-	11.2
Financial guarantee contracts	0.7	-	-	0.7
Put options written over non-controlling interests	21.4	19.3	-	40.7
Bank and other loans	85.7	623.0	184.6	893.3
Derivative liabilities – net settled	3.6	3.3	-	6.9
Derivative liabilities – gross settled				
- Inflows	(21.5)	-	-	(21.5)
- Outflows	21.7	-	-	21.7
Net maturity	1,535.4	652.1	184.6	2,372.1

<sup>\*</sup> The Group has granted four contingent put options, which are not included in the above maturity analysis table. These options are recognised at a fair value of nil.

Two of these put options relate to the acquisition of retail supermarkets and another relates to the acquisition by Mitre 10 from co-investors of an additional ownership interest in an equity-accounted investment. The holders of these put options have the right to put these assets back to the Group under certain prescribed circumstances. The put option purchase prices are defined within the option deeds and are active until April 2022. The put option consideration is estimated to be \$17.0 million (2015: \$17.8 million).

In addition, Metcash has a 26.0% ownership interest in Ritchies Stores Pty Ltd (Ritchies), which is recognised as an equity accounted investment in the Group's balance sheet (refer note 8). During the year ended June 2015, Ritchies generated sales revenue of \$850 million.

At the time of its original acquisition in July 2005, Metcash granted put options to the remaining shareholders over their 74.0% ownership interests in that business. The holders of these put options have the right to "put" their shares to Metcash subject to a margin related annual financial hurdle ('hurdle') being achieved.

The put options can be exercised annually during a prescribed period immediately following the approval of Ritchies annual financial statements or in certain limited circumstances by individual shareholders within a prescribed period. The put options can, however, only be exercised during these periods if Ritchies achieved the hurdle in the previous financial year.

For the year ended 30 April 2016

## 16. Financial risk management (continued)

Based on the last 5 years reported results, Ritchies has not achieved the hurdle required to enable the shareholders to exercise their put options, including the financial year ended June 2015 (the latest available audited results). Accordingly, Metcash had previously assessed the probability of the option being exercised as remote.

Ritchies recently acquired a large retail group and, following this acquisition, it is possible that Ritchies future performance may improve to a level where the hurdle could be exceeded. Whilst Metcash does not expect Ritchies to achieve the hurdle during fiscal 2016, it is now considered possible that Ritchies may achieve the hurdle required to permit the shareholders to exercise their put option in a future financial period.

Should the hurdle be achieved and the shareholders elect to exercise the put option, the purchase consideration payable by Metcash is based on a multiple of the prior year reported earnings adjusted for a number of material factors that are subject to commercial negotiation and agreement between the parties.

As the hurdle was not achieved in 2015, it is not possible to determine the specific consideration that would have been payable under the put option agreement at that time. However, assuming the financial hurdle had been achieved, and based on Ritchies reported financial results for the year ended June 2015, Metcash estimates that the consideration payable in respect of the Ritchies 2015 financial year would have been between \$85m to \$125m.

The determination of the put option consideration and the maturity date include a number of potentially material judgements and estimates and therefore the actual consideration and timing could vary.

The put option agreement terminates when Metcash ceases to hold shares in Ritchies or if Ritchies lists on the ASX.

#### Interest rate risk

The Group's exposure to the risk of changes in market interest rates relates primarily to the Group's bank debt obligations with a floating interest rate.

Metcash manages this risk by entering into interest rate swap contracts with various major Australian banks. At 30 April 2016, the principal hedged was \$175.0 million with a weighted average hedge maturity of 3.0 years and a weighted average base interest rate of 2.1%. The Group considers these derivatives to be effective hedges in accordance with AASB 139 *Financial Instruments: Recognition and Measurement* and therefore treats them as cash flow hedges. These interest rate swap contracts are exposed to fair value movements based on changes to the interest rate curve.

At the reporting date, the Group had the following mix of financial assets and liabilities exposed to Australian variable interest rate risk that, except as indicated, are not designated in cash flow hedges:

	2016 \$m	2015 \$m
Financial assets		
Cash and cash equivalents	26.4	83.3
		_
Financial liabilities		
Bank loans - working capital, including bank overdrafts	(72.3)	-
Bilateral loans	(0.6)	(58.3)
Bank loans – syndicated	(200.0)	(475.0)
US private placement	(23.3)	(210.1)
Less: Interest rate swaps notional principal value - designated as cash flow hedges	175.0	525.0
	(121.2)	(218.4)
Net exposure	(94.8)	(135.1)

The Group's treasury policy requires core debt to be hedged between a minimum and maximum range over certain maturity periods. Core debt is defined as the minimum level of drawn debt which is expected to occur over the year. As at 30 April 2016, the interest rate swap hedges of \$175.0 million fell within the required range.

For the year ended 30 April 2016

## 16. Financial risk management (continued)

Sensitivity analysis

A 0.25% change in interest rates is estimated to result in a \$0.2 million (2015: \$0.2 million) change in the Group's net profit after tax and a \$0.8 million (2015: \$1.2 million) change in the Group's other comprehensive income. The movements in profit are due to higher/lower interest costs from variable rate bank debt and other loans net of interest rate derivatives that hedge core debt. The movement in other comprehensive income is due to cash flow hedge fair value adjustments on interest rate swap contracts.

These movements have been selected as they are considered reasonable, given the current economic climate and the current levels of short and long term Australian interest rates. It is assumed within this calculation that all other variables have been held constant. It also includes the impact of the Group's interest rate derivatives that hedge core debt.

#### **Credit risk**

Trade receivables and loans

The Group trades with a large number of customers and it is Group policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, where a loan has been provided, the Group will obtain security over certain assets of the customer wherever possible.

Receivables and loans are monitored on an ongoing basis and a formal review of all balances occurs every six months. Where necessary, appropriate provisions are established.

As identified in note 6, the current level of impairment provision represents 5.6% (2015: 6.7%) of the Group's receivables and loans.

Leases

The Group is exposed to credit risk on 'back-to-back' arrangements contained within its property leases. Material lease arrangements are regularly reviewed and appropriate provisions are established when such arrangements are deemed to be onerous. Refer note 12 for further details.

Derivative financial instruments

The Group's derivative financial instruments are with financial institutions with credit ratings of AA- to A and at 30 April 2016, the mark-to-market position of derivative financial assets is \$12.1 million. This valuation includes a credit valuation adjustment of \$1.5 million attributable to derivatives counterparty default risk. The changes in counterparty risk had no material effect in the hedge effectiveness assessment for derivatives designated in hedge relationships and other financial instruments recognised at fair value.

Other

The Group has granted a financial guarantee relating to the bank loan of its associate, Adcome Pty Ltd, refer to note 13 for details.

There are no significant concentrations of credit risk within the Group.

#### Foreign currency risk

The Group is exposed to foreign exchange fluctuations on transactions and balances in New Zealand dollars in respect of the Tasman Liquor business unit. These operations represent less than 2% of total sales and total profit after tax, and as such the exposure is minimal.

In addition, the Group undertakes some foreign currency transactions when purchasing goods and services. The Group enters into forward foreign exchange contracts to manage the risk associated with anticipated purchase commitments denominated in foreign currencies.

The amount of foreign exchange cover is based on anticipated future purchases in light of current conditions in foreign markets, commitments from customers and experience.

The Group's exposure to foreign exchange risk on principal and interest payments in relation to the US\$25.0 million USPP facility have been hedged using cross currency interest rate swaps (see note 11).

For the year ended 30 April 2016

### 17. Capital management

For the purpose of the Group's capital management, capital includes all accounts classified as equity on the statement of financial position.

The Board's intention is to retain adequate funds within the business to reinvest in future growth opportunities and otherwise return earnings to shareholders. In line with the Board's previous announcement, a final dividend was not paid for FY15 and no interim or final dividend was declared in relation to FY16.

The Board and management set out to maintain appropriate Statement of Financial Position ratios. Certain Statement of Financial Position ratios are imposed under the Group's banking facilities, as summarised in note 11.

Management monitor capital through the gearing ratio (net debt / net debt plus total equity). The gearing ratios at 30 April 2016 and 30 April 2015 were 16.8% and 36.6% respectively.

No changes were made in objectives, policies or processes for managing capital during the reporting periods presented.

### 18. Commitments

#### **Operating leases**

The Group has a number of back-to-back leases for retail stores, which are contracted at substantially offsetting terms and conditions. The Group also leases distribution centres, offices and warehouse equipment. Contingent rentals are payable to reflect movements in the Consumer Price Index on certain leases and to reflect the turnover of certain stores.

Future minimum rentals payable under operating leases as at 30 April are as follows:

2016 \$m	2015 \$m
201.2	222.8
651.0	741.7
704.8	827.4
1,557.0	1,791.9
	\$m 201.2 651.0 704.8

More than 5 years	704.8	827.4
Aggregate lease expenditure contracted for at reporting date	1,557.0	1,791.9
Future lease payments receivable under sub-leases as at 30 April are as follows:		
	2016 \$m	2015 \$m
	Şiii	ŞIII
Within 1 year	83.2	98.1
After 1 year but not more than 5 years	274.5	326.6
More than 5 years	284.6	339.5
Aggregate lease income contracted for at the reporting date	642.3	764.2
	Aggregate lease expenditure contracted for at reporting date  Future lease payments receivable under sub-leases as at 30 April are as follows:  Within 1 year  After 1 year but not more than 5 years  More than 5 years	Aggregate lease expenditure contracted for at reporting date 1,557.0  Future lease payments receivable under sub-leases as at 30 April are as follows:  2016 \$m  Within 1 year  After 1 year but not more than 5 years  More than 5 years  284.6

#### **Capital expenditure commitments**

At 30 April 2016, the Group had no material commitments for capital expenditure.

For the year ended 30 April 2016

## 19. Related party disclosures

A list of the Group's subsidiaries is included in Appendix B and a list of joint ventures and associates is included in note 8.

Transactions and balances with related parties - Group

	2016 \$m	2015 \$m
Transactions with related parties - Joint ventures and associates		
Sales revenue	1,308.1	1,338.1
Lease charges	15.5	18.7
Dividends received	2.8	5.4
Sale of businesses and assets	3.1	8.3
Balances with related parties - Joint ventures and associates		
Trade receivables – gross	100.5	100.6
Provision for impairment	(6.3)	(18.4)
	94.2	82.2
Loans receivable – gross	9.8	11.0
Provision for impairment	(7.1)	(3.3)
	2.7	7.7

### Transactions and balances with related parties - Parent entity

Details of key related party transactions and balances in the accounts of the parent entity are set out in note 21.

Compensation of key management personnel of the Group

	2016 \$m	<b>2015</b> \$m
Short-term Short-term	11.1	6.1
Long-term	0.1	0.1
Post-employment	0.2	0.2
Termination benefits	0.2	1.3
Share-based payments	(0.3)	1.7
	11.3	9.4

### Other transactions with key management personnel

Mrs Balfour is a director of Salmat Limited and TAL (Dai–ichi Life Australia) Limited. Mr Butler was Chairman of AMP Superannuation Ltd. Ms Dwyer is a director of Dexus Property Group. Mr Murray was a former director of Dick Smith Holdings Ltd and Linfox Logistics Pty Ltd. Ms Nash is a director of Pacific Brands Group Limited, Blackmores Ltd and Southern Cross Media Group. All organisations are suppliers to the Group under normal commercial terms and conditions. The total level of purchases from all companies is less than 1.0% of Metcash's annual purchases and is not considered material.

For the year ended 30 April 2016

### 20. Share-based payments

#### Description of share-based payment arrangements

The Group currently has two active share-based payment incentive schemes for employees and three legacy schemes that are no longer active – as summarised in the following table.

	Scheme name Description						
	Additional Transformation Incentive (ATI) – active scheme						
	ATI (FY15 - FY18)	Performance rights issued to incentivise the Group CEO and CFO to achieve or exceed a specified Return on Funds Employed (ROFE) and Relative Total Shareholder Return (RTSR) target in FY18.  Scheme minimum, target and stretch hurdles were based on the Group's Transformation Plan. Both ROFE and RTSR are independently and separately tested.					
)	ATI (FY16 - FY19)	Performance rights issued to incentivise the Group CEO to achieve or exceed a specified ROFE and RTSR target in FY19. Scheme minimum, target and stretch hurdles were based on the Group's Transformation Plan. Both ROFE and RTSR are independently and separately tested.					
$\leq$	CEO MFG Commencement G	Grant – active scheme					
	CEO MFG Retention	Performance rights issued to incentivise Mr Cain, CEO Supermarkets & Convenience ( 'CEO MFG'), to retain his services for at least three years from commencement of employment.					
	CEO MFG Performance	Performance rights issued to incentivise Mr Cain to successfully execute the Metcash Supermarkets business turnaround. The grant requires MFG Supermarkets to achieve a specified EBIT by FY20. Should this EBIT be achieved by FY18 or FY19 60% of these rights are eligible, at Mr Cain's discretion, for early vesting, with the remainder deferred until 31 July 2020. All performance rights not elected for early vesting are assessed against FY20 MFG Supermarkets EBIT and are due for vesting on 15 August 2020.					
	Legacy plans – expired as a	t the reporting date					
	STI program	Prior to FY16, 25% of the financial year STI was deferred for Group Executives for 15 months and released through the issue of Metcash ordinary shares, conditional upon the executive being employed by the Group on 15 April of the year subsequent to the performance year.					
)) =		The Board decided to discontinue partial deferral of STI payments from FY16 onwards, replacing it with provisions enabling payments to be clawed back for cause or material misstatements of the Group's financial statements.					
	Legacy LTI - Tranche 3 (FY13-FY15)	Tranche 3 of the Legacy LTI scheme was issued in December 2012 and required achievement of compounded UEPS growth targets, adjusted upwards or downwards for the effects of actual year-on-year inflation/deflation, over a three-year vesting period.					

#### Legacy plans - expired subsequent to the reporting date

Transformation Incentive (TI)

The TI was introduced specifically to incentivise senior management to successfully execute the Transformation Plan, which was announced on 21 March 2014. The TI was comprised of two tranches, one due for vesting on 15 August 2017 (TI 67%) and the other on 15 April 2018 (TI 33% Deferred). The TI plan hurdles were based upon meeting specified Group Sales Revenue and Underlying Earnings per Share (UEPS) targets during FY17. In addition, a Return on Funds Employed (ROFE) threshold of 13% had to be achieved for each of FY15, FY16 and FY17.

Tranche 3 failed to meet award conditions and has lapsed with expiry of all related performance rights.

The Group failed to meet the 13% ROFE threshold in FY16, consequently the TI has lapsed subsequent to the reporting date and all related performance rights have expired.

For the year ended 30 April 2016

## 20. Share-based payments (continued)

#### Measurement of fair values

#### **LTI Performance Rights**

The weighted average inputs to the valuation of LTI performance rights valued using the Black-Scholes option pricing model are as follows:

_		CEO MFG Retention	CEO MFG Performance	TI (67%)	TI (33% deferred)	ATI FY18 (ROFE)	ATI FY19 (ROFE)	Legacy LTI Tranche 3
_								
))	Dividend yield	3.0%	3.0%	5.9%	5.7%	5.9%	5.9%	7.6%
/	Risk free rate	2.1%	2.1%	2.1%	2.1%	2.2%	2.3%	3.1%
	Expected volatility	34.5%	33.1%	24.6%	23.9%	23.8%	21.2%	18.7%
	Days to vesting	1,097	1,825	1,022	1,263	1,371	1,764	994
))	Exercise price	-	-	-	-	-	-	-
	Share price at grant date	\$1.15	\$1.15	\$2.50	\$2.48	\$2.36	\$2.64	\$3.22
7	Fair value at grant date	\$1.07	\$1.04	\$2.12	\$2.04	\$1.88	\$1.98	\$2.30

The weighted average inputs to the valuation of LTI performance rights valued using the Monte Carlo option pricing model are as follows:

	ATI FY18 (RTSR)	ATI FY19 (RTSR)
	(,	(
Dividend yield	6.3%	5.5%
Risk free rate	2.7%	2.9%
Expected volatility	25.0%	25.0%
Days to vesting	1,371	1,764
Exercise price	-	-
Share price at grant date	\$2.36	\$2.64
Fair value at grant date	\$0.99	\$1.25

Service and non-market performance conditions attached to the arrangements outlined in the above tables were not taken into account in measuring fair value. Market performance conditions associated with the ATI FY18 (RTSR) and ATI FY19 (RTSR) have been reflected in the fair value of the related performance rights. Expected volatility has been based upon an evaluation of the historical volatility of Metcash's share price, particularly over the historical period commensurate with the expected term. Performance rights are only exercisable on their vesting date.

### **STI Performance Rights**

Metcash issued 173,685 performance rights in relation to the FY15 STI at \$1.13 per right (FY14 STI: 47,565 performance rights issued at \$2.86 per right). The performance right value was based upon the VWAP of Metcash's shares for the five business days preceeding 15 August 2015.

### Reconciliation of outstanding performance rights

The following table illustrates the movement in the number of performance rights during the year:

	2016 Number	2015 Number
Outstanding at the beginning of the year	14,686,780	2,940,325
Granted during the year – LTI	3,186,068	14,165,807
Granted during the year – STI	173,685	47,565
Exercised during the year – STI	(173,685)	(47,565)
Expired/forfeited during the year – LTI	(5,375,343)	(2,419,352)
Outstanding at the end of the year	12,497,505	14,686,780

For the year ended 30 April 2016

## 20. Share-based payments (continued)

The outstanding balance of performance rights as at 30 April 2016 is represented by:

Scheme name	Vesting date	Total outstanding (number)	Exercisable (number)	Remaining contractual life
CEO MFG Retention	1 August 2018	1,062,023	-	2 years 4 months
ATI FY18 (ROFE)	15 August 2018	352,314	-	2 years 4 months
ATI FY18 (RTSR)	15 August 2018	352,314	-	2 years 4 months
ATI FY19 (ROFE)	15 August 2019	533,808	-	3 years 4 months
ATI FY19 (RTSR)	15 August 2019	533,808	-	3 years 4 months
CEO MFG Performance	15 August 2020	2,124,045	-	4 years 3 months
		4,958,312	-	
Plus: expired subsequent to reporting date				
TI (67%)	15 August 2017	4,969,191	-	1 years 4 months
TI (33% deferred)	15 April 2018	2,570,002	-	2 years
Total outstanding at the reporting date		12,497,505	-	

### Key terms and conditions

All performance rights associated with the above schemes are equity-settled performance rights and were issued under the Metcash Executives and Senior Managers Performance Rights Plan (Rights Plan). Fully paid ordinary shares issued under this plan rank equally with all other existing fully paid ordinary shares, in respect of voting and dividends rights.

The key terms of the Rights Plan include:

- Each performance right is an entitlement to receive a fully paid ordinary share in the Company on terms and conditions
  determined by the Board, including vesting conditions linked to service and performance over a three to five year period;
- Performance rights which do not vest are forfeited;
- Performance rights are offered at no cost to participants;
- Performance rights do not carry voting or dividend rights, however shares allocated upon vesting of performance rights will carry the same rights as other ordinary shares;
- Ordinarily, in the event of cessation of employment, a KMP's unvested performance rights will lapse; however this is subject to Board discretion, which may be exercised in circumstances such as death and disability, retirement, redundancy or special circumstances;
- When testing performance conditions, the Board has full discretion in relation to its calculation and to include or exclude items if appropriate, including to better reflect shareholder expectations or management performance;
- Some or all of a participant's performance rights may vest even if a performance condition has not been satisfied, if, using its discretion, the Board considers that to do so would be in the interests of the Group;
- If a participant's performance falls below 'meets expectations' at any time before the performance rights vest or before they are converted to shares, the Board has discretion to lapse some or all of the participant's performance rights, even if all other targets have been met; and
- If there is a change in control of the Group, the Board retains full discretion to vest or lapse some or all performance rights.

#### Expense recognised in profit or loss

For details on the related employee benefits expense, refer note 3.

For the year ended 30 April 2016

## 21. Information relating to Metcash Limited (the Parent)

In accordance with the amendment to the *Corporations Act 2001*, Metcash Limited (the Parent) has replaced the separate entity financial statements with the following note.

	2016 \$m	2015 \$m
Statement of financial position		
Current assets – amounts receivable from subsidiaries	1,539.3	2,715.1
Non-current assets – investments in subsidiaries	2,030.7	2,672.0
Total assets	3,570.0	5,387.1
Current liabilities – loans payable to subsidiaries	(4,333.9)	(4,258.0)
Net assets/(deficiency)	(763.9)	1,129.1
\		
Contributed equity	3,057.8	3,057.8
Retained earnings/(accumulated losses)	(3,822.5)	(1,933.8)
Share based payments reserve	0.8	5.1
Total equity/(deficiency)	(763.9)	1,129.1
Statement of comprehensive income		
Dividends received from subsidiaries	-	145.0
Interest expense on loans from subsidiaries	(83.0)	(186.8)
Impairment of investments in subsidiaries	(641.3)	(1,944.1)
Write-off of amounts receivable from subsidiaries	(1,175.2)	-
Other transactions	10.8	(5.2)
Net loss for the year	(1,888.7)	(1,991.1)
Total comprehensive loss for the year, net of tax	(1,888.7)	(1,991.1)

During FY16, Metcash conducted a restructure which was designed to simplify intercompany loans between its wholly-owned offshore subsidiaries, facilitate the payment of intercompany dividends and ultimately enable the liquidation of these offshore subsidiaries. While the restructure had no impact on the Group's income statement or balance sheet, the parent entity's net loss for the year includes an impairment of \$641.3 million against Metcash Limited's investment in its subsidiary Metcash Trading Limited (2015: \$1,944.1 million) and a \$1,175.2 million write off of amounts receivable from Metcash Trading Limited.

On 2 May 2016, being subsequent to the end of the current financial year, Metcash Limited received a dividend from its subsidiary Metoz Holdings Limited of \$2,244.7 million, which increased the net asset position of Metcash Limited by \$1,155.1 million from negative \$763.9 million up to positive \$391.2 million.

Metcash Limited has provided guarantees as part of the Closed Group arrangements as disclosed in Appendix B.

For the year ended 30 April 2016

### 22. Auditors remuneration

	2016 \$	2015 \$
	•	
Amounts received or due and receivable by Ernst & Young (Australia) for:		
- an audit or review of the financial statements of the entity and any other entity in the Group	2,153,000	1,847,000
- assurance related services	86,000	115,200
	2,239,000	1,962,200
Other services in relation to the entity and any other entity in the Group		
- tax compliance and advisory services	397,000	443,831
- other advisory services	471,000	-
	868,000	443,831
	3,107,000	2,406,031

## 23. Earnings per share

The following reflects the income data used in the basic and diluted earnings per share (EPS) computations:

		2016 \$m	2015 \$m
	Earnings used in calculating basic and diluted EPS from continuing operations	170.2	(402.C)
(10)	Net profit/(loss) from continuing operations	178.3	(403.6)
	Earnings used in calculating basic and diluted EPS from discontinued operations  Net profit/(loss) from discontinued operations	38.2	19.4
	Earnings used in calculating basic and diluted EPS		
	Net profit/(loss) attributable to ordinary equity holders of Metcash Limited	216.5	(384.2)
	The following reflects the share data used in the basic and diluted EPS computations:		
		2016 Number	2015 Number

	2016 Number	2015 Number
Weighted average number of ordinary shares used in calculating basic EPS  Effect of dilutive securities	928,357,876 584.895	907,012,053
Weighted average number of ordinary shares used in calculating diluted EPS	928,942,771	907,012,053

At the reporting date, 12,497,505 performance rights (2015: 14,686,780) were outstanding, of which 11,435,482 were not included in the calculation of diluted EPS because they are anti-dilutive for the periods presented. Refer note 20 for more details about performance rights.

For the year ended 30 April 2016

### 24. Discontinued operations

On 31 July 2015, the Group sold the entire issued share capital of Metcash Automotive Holdings Pty Ltd to Bursons Group Limited (ASX:BAP) for a total sale consideration of \$285.4 million. The transaction generated net cash flows of \$242.1 million to the Group after distribution of proceeds to non-controlling interests and before tax. The proceeds were largely applied against the Group's interest-bearing borrowings.

The sale transaction resulted in the disposal of \$198.7 million of net assets, including \$61.9 million in net working capital, \$146.6 million of fixed and intangible assets, and a \$24.9 million reduction in the value of put options written against non-controlling interests. The disposal resulted in a net gain of \$34.5 million, including a tax expense of \$12.1 million.

During the year, the Automotive business contributed \$64.5 million of sales revenue (2015: \$256.4 million) and \$3.7 million of net profit after tax (2015: \$19.4 million) to the Group. The net gain and the results of the Automotive pillar for the current period have been disclosed within discontinued operations. The comparative income statement has been restated to reclassify the Automotive pillar to discontinued operations.

During the year, the Automotive business, contributed operating cash flows of negative \$1.2 million. Excluding the sale proceeds, investing and financing cash flows were not material.

## 25. Contingent assets and liabilities

	2016 \$m	2015 \$m
Bank guarantees to third parties in respect of property lease obligations	26.6	26.7
Bank guarantees in respect of Work Cover	11.3	21.8
Standby letters of credit	-	0.7
Outstanding debts under the American Express charge card agreement	216.3	202.8

### American Express charge card

The Group has a Customer Charge Cards agreement with American Express (Amex) under which Amex settles Metcash's trade debts and collects directly from customers. Under the agreement, Metcash retains a contingent liability to Amex should a customer default on payment to Amex. The maximum amount payable is limited to the actual face value of the outstanding debts due to Amex and does not include any interest or any other costs incurred by Amex.

The agreement will continue on an evergreen basis unless either party provides a 12 month notice of cancellation. The earliest date on which the agreement could be cancelled is 24 December 2018.

#### **Put options**

Refer note 16 for details of contingent put options outstanding at the balance sheet date.

### 26. Subsequent events

There were no events that have occurred after the end of the financial year that would materially affect the reported results or would require disclosure in this report.

For the year ended 30 April 2016

## Appendix A - Summary of significant accounting policies

#### 1. BASIS OF ACCOUNTING

The financial statements are a general purpose financial report that has been prepared in accordance with the requirements of the *Corporations Act 2001* and Australian Accounting Standards and other authoritative pronouncements of the Australian Accounting Standards Board.

The financial statements have been prepared using the historical cost basis except for derivative financial instruments and share-based payments which are measured at fair value.

The financial statements are presented in Australian dollars and all values are rounded to the nearest \$100,000 unless otherwise stated under the option available to the Company under ASIC Class Order 98/100. The Company is an entity to which the Class Order applies.

The current financial year comprises the 52 week period that commenced on 27 April 2015 and ended on 24 April 2016. The prior year results comprise the 52 week period that commenced on 28 April 2014 and ended on 26 April 2015.

#### 2. STATEMENT OF COMPLIANCE

The financial statements comply with Australian Accounting Standards. The financial statements also comply with International Financial Reporting Standards (IFRS).

#### (a) Changes in accounting policy

The Group adopted all new and amended Australian Accounting Standards and Interpretations that became applicable during the current financial year

The adoption of these Standards and Interpretations did not have a significant impact on the Group's financial results or statement of financial position. All other accounting policies are consistent with those applied in the previous financial year.

#### (b) Australian Accounting Standards issued but not yet effective

A number of new accounting standards have been issued but were not effective as at 30 April 2016. The Group has elected not to early adopt any of these new standards or amendments in these financial statements. The Group has yet to fully assess the impact the following accounting standards and amendments will have on the financial statements, when applied in future periods:

- AASB 9 Financial Instruments.
- AASB 15 Revenue from Contracts with Customers,
- AASB 16 Leases

While in early stages of assessment, the adoption of AASB 16 *Leases* in FY20 is expected to have a significant impact on the Group's balance sheet and income statement, given the volume and maturity profile of the Group's property leases (see note 18). The Group's balance sheet is expected to be grossed up for future lease payments (both receivable and payable, at their discounted values) and for the unamortised portion of right-to-use assets. Net rental expense in the income statement is expected to be replaced by a 'front-loaded' interest expense and a straight-line depreciation expense.

The Group is also undertaking a comprehensive review of its revenue arrangements ahead of the FY19 application of AASB 15 *Revenue from Contracts with Customers.* While preliminary assessments indicate that the net impact on the income statement is not significant, the Group expects that some items of revenue may be measured and classified differently under the new standard.

Other standards and interpretations that have been issued but are not yet effective are not expected to have any significant impact on the Group's financial statements in the year of their initial application.

#### 3. BASIS OF CONSOLIDATION

#### Controlled entities

The financial statements comprise the consolidated financial statements of Metcash Limited and its controlled entities for the year ended 30 April 2016. Refer Appendix B for a list of significant controlled entities.

Controlled entities are all those entities over which the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power over the entity.

#### **Business combinations**

The acquisition of controlled entities is accounted for using the purchase method of accounting. The purchase method of accounting involves allocating the costs of the business combination to the acquisition date fair value of net assets acquired, including intangible assets, contingent liabilities and contingent consideration.

Arrangements within certain business combinations entitle the non-controlling interests to require the Group to acquire their shareholding via exercise of a put option, subject to specific terms and conditions. Where such an arrangement is deemed to be part of the business combination, a financial liability is recognised on the acquisition date measured at the present value of the redemption amount under the arrangement.

#### Consolidation procedures

Controlled entities are consolidated from the date on which control is transferred to the Group and cease to be consolidated from the date on which control is transferred out of the Group.

In preparing the consolidated financial statements, all intercompany balances and transactions have been eliminated in full.

Non-controlling interests are allocated their share of total comprehensive income and are presented as a separate category within equity.

The financial statements of controlled entities are prepared for the same reporting period as the parent entity, using consistent accounting policies. For those controlled entities with non-coterminous year ends, management accounts for the relevant period to the Group's reporting date have been consolidated. In the opinion of the Directors, the expense of providing additional coterminous statutory accounts, together with consequential delay in producing the Group's financial statements, would outweigh any benefit to shareholders.

For the year ended 30 April 2016

## Appendix A - Summary of significant accounting policies

Separate financial statements

Investments in entities controlled by Metcash Limited are accounted for at cost in the separate financial statements of the parent entity less any impairment charges. Dividends received from controlled entities are recorded as a component of other revenues in the separate income statement of the parent entity, and do not impact the recorded cost of the investment.

Reverse acquisition

In accordance with AASB 3 *Business Combinations*, in 2005 when Metcash Limited (the legal parent) acquired the Metoz group (being Metoz Holdings Limited and its controlled entities including Metcash Trading Limited, the legal subsidiary), the acquisition was deemed to be a reverse acquisition. The consolidated financial statements are issued under the name of the legal parent (Metcash Limited) but are a continuation of the financial statements of the deemed acquirer under the reverse acquisition rules (Metcash Trading Limited).

# 4. SIGNIFICANT ACCOUNTING JUDGEMENTS, ESTIMATES AND ASSUMPTIONS

#### (a) Significant accounting judgements

In the process of applying the Group's accounting policies, the following judgements were made, apart from those involving estimations, which have a significant effect on the amounts recognised in the financial statements.

Assessment of control and joint control

Determining the existence of control, joint control or significant influence over the Group's acquisitions. Where the Group exercises significant influence or joint control, the acquisitions are accounted for as joint arrangements (refer Appendix A.7); and where the Group exercises control, the acquisitions are accounted for as business combinations (refer Appendix A.3).

Purchase price allocation

Determining the acquisition date fair value of assets acquired and liabilities assumed on acquisition of controlled entities.

Contractual customer relationships

Identifying those acquired relationships with customers that meet the definition of separately identifiable intangibles that have a finite life.

### (b) Significant accounting estimates and assumptions

The carrying amounts of certain assets and liabilities are often determined based on estimates and assumptions of future events. The key estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of certain assets and liabilities within the next annual reporting period are:

Impairment of goodwill

The Group determines whether goodwill is impaired on an annual basis. This requires an estimation of the recoverable amount of the cash generating units to which the goodwill is allocated. The assumptions used in this estimation of the recoverable amount and the carrying amount of goodwill are discussed in note 10.

Provision for rental subsidy

The Group recognises provisions for rental agreements on acquisition (refer note 12 for further discussion). In measuring these provisions, assumptions are made about future retail sales, rental costs and in determining the appropriate discount rate to be used in the cash flow calculations.

Provision for onerous arrangements and restructuring

The Group has recognised a provision in accordance with the accounting policy described in Appendix A.15. The Group assesses obligations for onerous arrangements on retail and other head lease exposures, property make-good, restructuring and other costs. These estimates are determined using assumptions on retail and warehouse profitability, property related costs, customer support requirements, redundancy and other closure or restructure costs.

Contractual customer relationships

The useful life of contractual customer relationships of between 5 to 25 years includes estimates of future attrition rates based on historical rates experienced. Recoverable amounts are assessed using estimates of retail and warehouse profitability, future attrition rates, discount rates and customer support requirements.

Impairment of equity-accounted investments

The Group assesses the recoverable amount of its equity-accounted investments when objective evidence of impairment is identified. In assessing the recoverable amount, assumptions are made about the growth prospects of the investment and in determining the discount rate used to calculate the net present value of future cash flows when a discounted cash flow model is used.

### 5. TRADE AND OTHER RECEIVABLES

Trade receivables are recognised and carried at original invoice amount less a provision for any uncollectable debts. An estimate for doubtful debts is made when collection of the full amount is no longer probable and an allowance for impairment loss is recognised, measured as the difference beween the carrying amount of the receivables and the estimated future cash flows expected to be received from relevant debtors. Bad debts are written off as incurred.

Trade receivables provided as security under the Group's securitisation facility are only de-recognised when the receivable is settled by the debtor as the Group retains the significant risks and rewards associated with these receivables until settlement is received.

#### 6. DERIVATIVE FINANCIAL INSTRUMENTS

Derivative financial instruments are initially recognised at fair value on the date at which a derivative contract is entered into and are subsequently remeasured to fair value.

The fair value of derivative contracts is determined by reference to market values for similar instruments. Derivatives are carried as assets when their fair value is positive and as liabilities when their fair value is negative. Any gains or losses arising from changes in the fair value of derivatives, except for those that qualify as cash flow hedges, are taken directly to profit or loss for the year.

For the year ended 30 April 2016

## Appendix A - Summary of significant accounting policies

Instruments that meet the strict criteria for hedge accounting are classified as:

- fair value hedges, when they hedge the exposure to changes in the fair value of a recognised asset or liability; or
- cash flow hedges, when they hedge the exposure to variability in cash flows that is attributable either to a particular risk associated with a recognised asset or liability or to a forecast transaction.

Fair value hedges

The change in the fair value of the hedged item attributable to the risk hedged is recorded as part of the carrying value of the hedged item and is also recognised in the income statement as finance costs. If the hedged item is derecognised, the unamortised fair value is recognised immediately in profit or loss.

When an unrecognised firm commitment is designated as a hedged item, the subsequent cumulative change in the fair value of the firm commitment attributable to the hedged risk is recognised as an asset or liability with a corresponding gain or loss recognised in the profit and loss.

Cash flow hedges

The effective portion of the gain or loss on the hedging instrument is recognised in other comprehensive income and carried forward to the cash flow hedge reserve, while any ineffective portion is recognised immediately in the income statement as finance costs.

Amounts recognised as other comprehensive income are transferred to profit or loss when the hedged transaction affects profit or loss, such as when the hedged financial income or financial expense is recognised or when a forecast sale occurs. When the hedged item is the cost of a non-financial asset or non-financial liability, the amounts recognised as other comprehensive income are transferred to the initial carrying amount of the non-financial asset or liability.

If the forecast transaction or firm commitment is no longer expected to occur, the cumulative gain or loss previously recognised in equity is transferred to the income statement. If the hedging instrument expires or is sold, terminated or exercised without replacement or rollover, or if its designation as a hedge is revoked, any cumulative gain or loss previously recognised in other comprehensive income remains in other comprehensive income until the forecast transaction or firm commitment affects profit or loss.

Current versus non-current classification

Derivative instruments are classified as current or non-current or separated into current and non-current portions based on an assessment of the facts and circumstances including the underlying contracted cash flows.

#### 7. EQUITY-ACCOUNTED INVESTMENTS

The Group's investments in joint ventures and associates are accounted for using the equity method. Associates are those entities over which the Group exercises significant influence, but not control or joint control, over the financial and operating policies. A joint venture is an arrangement in which the Group has joint control, whereby the Group has rights to the net assets of the joint venture. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require unanimous consent of the parties sharing control.

Equity-accounted investments are carried in the statement of financial position at cost plus post-acquisition changes in the Group's share of net assets of the investee, less any impairment in value.

For those associates and joint ventures with non-coterminous year ends, management accounts for the relevant period to the Group's reporting date have been consolidated. In the opinion of the Directors, the expense of providing additional coterminous statutory accounts, together with consequential delay in producing the Group's financial statements, would outweigh any benefit to shareholders.

#### 8. INVENTORIES

Inventories are valued at the lower of cost or net realisable value. Costs incurred in bringing each product to its present location and condition are accounted for using the standard cost method. Cost is determined by deducting from the supplier's invoice price any purchase incentives.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

#### 9. PROPERTY, PLANT AND EQUIPMENT

Recognition and measurement

All classes of property, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation

Depreciation is provided on a straight-line basis on all property, plant and equipment, other than freehold land and assets under construction. Major depreciation periods are:

	2016	2015
Freehold buildings	40-50 years	40-50 years
Plant and equipment	5-15 years	5-15 years

De-recognition

An item of property, plant and equipment is de-recognised upon disposal or when no future economic benefits are expected to arise from the continued use of the asset.

Any gain or loss arising on de-recognition of the asset (calculated as the difference between the net disposal proceeds and the carrying amount of the item) is included in the statement of comprehensive income in the period the item is de-recognised.

Retail development assets

Costs incurred in respect of a greenfields development which involves the lease or acquisition of land and subsequent construction of a retail store or shopping centre are capitalised as assets under construction and included in property, plant and equipment. On conclusion of the development the capitalised costs are transferred to non-current assets held for sale provided they meet the criteria detailed in Appendix A.21.

For the year ended 30 April 2016

## Appendix A - Summary of significant accounting policies

#### 10. INTANGIBLE ASSETS

Recognition and measurement

Intangible assets acquired separately or in a business combination are initially measured at cost. Following initial recognition, the cost model is applied to the class of intangible assets.

Intangible assets (excluding software development costs) created within the business are not capitalised and expenditure is charged against profits in the period in which the expenditure is incurred.

Goodwill acquired in a business combination is initially measured at cost; being the excess of the cost of the business combination over the Group's interest in the net fair value of the acquiree's identifiable assets, liabilities and contingent liabilities. Goodwill is not amortised.

Trade names are acquired either through business combinations or through direct acquisition. Trade names are recognised as intangible assets where a registered trade mark is acquired with attributable value. Trade names are valued on a relief from royalty method. Trade names are considered to be indefinite life intangibles and are not amortised, unless there is an intention to discontinue use of the name in which case it is amortised over its estimated remaining useful life.

Customer contracts are acquired either through business combinations or through direct acquisition of contractual relationships. Customer contacts are recognised as intangible assets when the criteria specified in AASB 138 *Intangible Assets* have been met. Customer contracts are valued by applying a discounted cash flow valuation methodology with consideration given to customer retention and projected future cash flows to the end of the contract period. Contractual customer relationships are assessed to have a finite life and are amortised over the asset's useful life. The amortisation has been recognised in the statement of comprehensive income in the line item 'administrative costs'.

Software development costs incurred on an individual project are capitalised at cost when future recoverability can reasonably be assured and where the Group has an intention and ability to use the asset. Following the initial recognition of software development costs, the asset is carried at cost less any accumulated amortisation and accumulated impairment losses. Any costs carried forward are amortised over the assets' useful economic lives.

De-recognition

Gains or losses arising from de-recognition of an intangible asset are measured as the difference between the net disposal proceeds and the carrying amount of the asset and are recognised in the statement of comprehensive income when the asset is de-recognised.

When goodwill forms part of a group of cash generating units and an operation within that unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative values of the operation disposed of and the portion of the groups of cash-generating units retained.

Useful lives

The useful lives of these intangible assets are assessed to be either finite or indefinite. Where amortisation is charged on assets with finite lives, this expense is taken to the profit or loss on a straight-line basis.

The estimated useful lives of existing finite life intangible assets are as follows:

	2016	2015
Customer contracts	5-25 years	5-25 years
Software development costs	5-10 years	5-10 years
Other	10 years	10 years

Useful lives are reassessed on an annual basis and adjustments, where applicable, are made on a prospective basis.

#### 11. IMPAIRMENT OF NON-FINANCIAL ASSETS

At each reporting date, the Group assesses whether there is any indication that the value of a non-financial asset may be impaired. Goodwill and indefinite life intangible assets are tested for impairment at least annually and more frequently if events or changes in circumstances indicate that the carrying value may be impaired.

Where an indicator of impairment exists, the Group makes a formal estimate of recoverable amount. Where the carrying amount of a non-financial asset exceeds its recoverable amount the asset is considered impaired and is written down to its recoverable amount.

Recoverable amount is the greater of fair value less costs to sell and value in use. It is determined for an individual asset, unless the asset's value in use cannot be estimated to be close to its fair value less costs to sell and it does not generate cash inflows that are largely independent of those from other assets or groups of assets. In this case, the recoverable amount is determined for the cash-generating unit (CGU) to which the asset belongs.

When the carrying amount of an asset or CGU exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount. In assessing value in use, the estimated pre-tax future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset.

Impairment losses are recognised in the statement of comprehensive income.

#### 12. EMPLOYEE LEAVE BENEFITS

Wages, salaries, annual leave and sick leave

Liabilities for wages and salaries, including non-monetary benefits, annual leave and accumulating sick leave, are recognised in provisions in respect of employees' services up to the reporting date. They are measured at the amounts expected to be paid when the liabilities are settled. Liabilities due to be settled within 12 months of the reporting date are classified as current liabilities. Liabilities for non-accumulating sick leave are recognised when the leave is taken and are measured at the rates paid or payable.

For the year ended 30 April 2016

## Appendix A - Summary of significant accounting policies

Long service leave

The liability for long service leave is recognised in the provision for employee benefits and measured as the present value of expected future payments to be made in respect of services provided by employees up to the reporting date. Consideration is given to expected future wage and salary levels, experience of employee departures, and periods of service. Expected future payments at the reporting date are discounted using market yields on high-quality corporate bonds with terms to maturity that match as closely as possible, the estimated future cash outflows.

#### 13. INTEREST-BEARING BORROWINGS

All loans and borrowings are initially recognised at the fair value of the consideration received net of issue costs associated with the borrowing.

After initial recognition, interest-bearing borrowings are subsequently measured at amortised cost using the effective interest method.

Gains and losses are recognised in profit or loss when the liabilities are de-recognised.

#### 14. LEASES

Leases are classified at their inception as either operating or finance leases based on the economic substance of the agreement so as to reflect the risks and benefits incidental to ownership.

Operating leases - Group as a lessee

Operating leases are those leases where the lessor effectively retains substantially all of the risks and benefits of ownership of the leased item. Operating lease payments are recognised as an expense on a straight-line basis.

Operating leases - Group as a lessor

Leases in which the Group retains substantially all the risks and benefits of the leased asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognised as an expense over the lease term on the same basis as rental income.

#### 15. PROVISIONS

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of the obligation.

Where the Group expects some or all of a provision to be reimbursed, for example, under an insurance contract, the reimbursement is recognised as a separate asset but only when the reimbursement is probable. The expense relating to any provision is presented in the statement of comprehensive income net of any reimbursement.

If the effect of the time value of money is material, provisions are measured at the net present value of the expected future cash outflows using a current pre-tax rate that reflects the risks specific to the liability. During each period the provision is increased by an amount that is equal to the provision multiplied by the discount rate. This increment, including any change in the value of the provision as a result of a change in discount rate, is treated as a finance cost in the Statement of Comprehensive Income.

Provisions for property lease and remediation costs are raised where the economic entity is committed by the requirements of the lease agreement. The future lease costs, net of any income from sub-leasing, are discounted to their net present value in determining the provision.

#### 16. SHARE-BASED PAYMENT TRANSACTIONS

The Group provides a portion of senior executive and key employee remuneration as equity-settled share-based payments, in the form of performance rights.

The value of the performance rights issued is determined on the date which both the employee and the Group understand and agree to the share-based payment terms and conditions (grant date). The value at grant date is based upon the fair value of a similar arrangement between the Group and an independent third party and is determined using an appropriate valuation model. The fair value does not consider the impact of service or performance conditions, other than conditions linked to the share price of Metcash Limited (market conditions). Details of the valuation models used and fair values for each tranche of performance rights issued are outlined in note 20.

The fair value of performance rights is recognised as an expense, together with a corresponding increase in equity, over the period between grant date and the date on which employee becomes fully entitled to the award (vesting date). This expense is recognised cumulatively by estimating the number of performance rights expected to vest. This opinion is formed based on the best available information at the reporting date. No adjustment is made for the likelihood of market conditions being met as the effect of these conditions is included in the determination of fair value at grant date. Where the performance rights are cancelled, any expense not yet recognised for the award is recognised immediately.

The dilutive effect, if any, of outstanding performance rights are reflected as additional share dilution in the computation of earnings per share.

#### 17. REVENUE RECOGNITION

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. The specific recognition criteria described below must also be met before revenue is recognised.

Sale of goods

Revenue from the sale of goods is recognised when the significant risks and rewards of ownership of the goods have passed to the buyer, usually on acceptance of delivery of the goods.

Rendering of services

Revenue from promotional activities is recognised when the promotional activities occur.

For the year ended 30 April 2016

## Appendix A - Summary of significant accounting policies

Rental income

Rental income is accounted for on a straight-line basis over the lease term and is classified within 'other income'. Contingent rental income is recognised as income in the periods in which it is earned.

#### 18. FINANCE COSTS

Finance costs directly attributable to the acquisition, construction or production of an asset that necessarily takes a substantial period of time to get ready for its intended use or sale are capitalised as part of the cost of the asset. All other finance costs are expensed in the period they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

Certain provisions are measured at their discounted value. During each period the provision is increased by an amount that is equal to the provision multiplied by the discount rate. This increment, including any change in the value of the provision as a result of a change in discount rate, is treated as a finance cost in the Statement of Comprehensive Income.

#### 19. INCOME TAX

Current tax assets and liabilities for the current and prior periods are measured at the amount expected to be recovered from, or paid to the taxation authority. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the relevant reporting date.

Deferred income tax is provided on all temporary differences at the reporting date, between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred income tax liabilities are recognised for all taxable temporary differences:

- except where the deferred income tax liability arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, except where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred income tax assets are recognised for all deductible temporary differences, carry-forward unused tax assets and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry-forward of unused tax assets and unused tax losses can be utilised:

- except where the deferred income tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, associates and interests in joint ventures, deferred tax assets are only recognised to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred income tax assets is reviewed at each reporting date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred income tax asset to be utilised.

Deferred income tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates (and tax laws) that have been enacted or substantively enacted at the relevant reporting date.

Deferred tax assets and deferred tax liabilities are offset only if a legally enforceable right exists to set off current tax assets against current tax liabilities and the deferred tax assets and liabilities relate to the same taxable entity and the same taxation authority.

Income taxes relating to items recognised directly in equity are recognised in equity and not in the statement of comprehensive income.

#### 20. EARNINGS PER SHARE

Basic earnings per share is calculated as net profit attributable to members of the parent, adjusted to exclude any costs of servicing equity (other than dividends) divided by the weighted average number of ordinary shares, adjusted for any bonus element.

Diluted earnings per share are calculated as net profit attributable to members of the parent, adjusted for:

- costs of servicing equity (other than dividends);
- the after tax effect of dividends and interest associated with dilutive potential ordinary shares that have been recognised as expenses; and
- other non-discretionary changes in revenues or expenses during the period that would result from the dilution of potential ordinary shares, divided by the weighted average number of ordinary shares and dilutive potential ordinary shares, adjusted for any bonus element.

## 21. NON-CURRENT ASSETS HELD FOR SALE AND DISCONTINUED OPERATIONS

Non-current assets and disposal groups classified as held for sale are measured at the lower of their carrying amount and fair value less costs to sell. Non-current assets and disposal groups are classified as held for sale if their carrying amounts will be recovered principally through a sale transaction rather than through continuing use. This condition is regarded as met only when the sale is highly probable and the asset or disposal group is available for immediate sale in its present condition.

Net profit after tax from discontinued operations are reported separately from continuing operations, even when the Group retains a non-controlling interest in the subsidiary after the sale. Once classified as held for sale, property, plant and equipment and intangible assets are not depreciated or amortised.

For the year ended 30 April 2016

## Appendix A - Summary of significant accounting policies

#### 22. FINANCIAL GUARANTEE CONTRACTS

Financial guarantee contracts issued by the Group are those contracts that require a payment to be made to reimburse the holder for a loss it incurs because the specified debtor fails to make a payment when due in accordance with the terms of a debt instrument. Financial guarantee contracts are recognised initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequently, the liability is measured at the higher of the best estimate of the expenditure required to settle the present obligation at the reporting date and the amount recognised less cumulative amortisation.

#### 23. COMPARATIVE INFORMATION

Certain comparative information was amended in these financial statements to conform to the current year presentation. These amendments do not impact the Group's financial results and do not have any significant impact on the Group's balance sheet.

For the year ended 30 April 2016

## Appendix B - Information on subsidiaries

Metcash Limited is the ultimate parent entity of the Group. The consolidated financial statements include the financial statements of Metcash Limited and the subsidiaries listed in the following table. All entities are incorporated in Australia except where specifically identified.

		2016 %	2015 %
	ACN 008 698 093 (WA) Pty Ltd	99.4	99.4
	A.C.N. 131 933 376 Pty Ltd	100	100
	Action Holdings Pty Ltd (i)	100	100
	Action Projects Proprietary Limited	100	100
G15	Action Supermarkets Pty Ltd (i)	100	100
	Amalgamated Confectionery Wholesalers Pty. Ltd. (i)	100	100
(2/1)	Anzam (Aust.) Pty Ltd (i)	100	100
0	Arrow Pty Limited	100	100
	Australian Asia Pacific Wholesalers Pty Ltd	100	100
	Australian Hardware Support Services Pty Ltd (i)	100	100
	Australian Liquor Marketers (QLD) Pty Ltd (i)	100	100
	Australian Liquor Marketers (WA) Pty Ltd (i)	100	100
GR	Australian Liquor Marketers Pty Limited (i)	100	100
$(   \langle   \langle   \rangle   \rangle )$	Capeview Hardware Pty Ltd.	80	80
	Casuarina Village Shopping Centre Pty. Ltd.	100	100
	Chelsea Heights Operations Pty Limited (i)	100	100
	City Ice and Cold Storage Company Proprietary Limited	100	100
(())	Clancy's Food Stores Pty Limited	100	100
	Community Co Australia Pty Ltd (previously GP New Co Pty Ltd)	100	100
	Composite Buyers Finance Pty. Ltd.	100	100
	Composite Buyers Pty Limited	100	100
	Composite Pty. Ltd.	100	100
(0)	Cornerstone Retail Pty Ltd	100	100
	Davids Food Services Pty Ltd	100	100
	Davids Group Staff Superannuation Fund Pty. Ltd.	100	100
	Denham Bros. Pty Limited	100	100
	DIY Superannuation Pty Ltd (i)	100	100
2	Drumstar V2 Pty Ltd	100	100
	Echuca Hardware Pty Ltd (i)	100	100
	Faggs Geelong Pty Ltd	80	75
	FAL Properties Pty. Ltd.	100	100
П	FAL Superannuation Fund Pty Ltd	100	100
	Five Star Wholesalers Pty. Ltd.	100	100
	Foodchain Holdings Pty Ltd	100	100
	Foodland Properties Pty Ltd	100	100
	Foodland Property Holdings Pty. Ltd.	100	100
	Foodland Property Unit Trust	100	100
	Franklins Pty Ltd (i)	100	100
	Franklins Supermarkets Pty Ltd (i)	100	100

	2016 %	2015 %
Franklins Franchising Pty Ltd (i)	100	100
Franklins Bankstown Square Pty Ltd (i)	100	100
Franklins Bass Hill Pty Ltd (i)	100	100
Franklins Blacktown Pty Ltd (i)	100	100
Franklins Bonnyrigg Pty Ltd (i)	100	100
Franklins Casula Pty Ltd (i)	100	100
Franklins Cronulla Pty Ltd (i)	100	100
Franklins Drummoyne Pty Ltd (i)	100	100
Franklins Liverpool Pty Ltd (i)	100	100
Franklins Macquarie Pty Ltd (i)	100	100
Franklins Maroubra Pty Ltd (i)	100	100
Franklins Merrylands Pty Limited (i)	100	100
Franklins Moorebank Pty Limited (i)	100	100
Franklins North Rocks Pty Ltd (i)	100	100
Franklins Pennant Hills Pty Ltd (i)	100	100
Franklins Penrith Nepean Pty Ltd (i)	100	100
Franklins Penrith Plaza Pty Ltd (i)	100	100
Franklins Rockdale Plaza Pty Ltd (i)	100	100
Franklins Singleton Pty Ltd (i)	100	100
Franklins Spit Junction Pty Ltd (i)	100	100
Franklins Ulladulla Pty Ltd (i)	100	100
Franklins Wentworthville Pty Ltd (i)	100	100
Franklins Westleigh Pty Ltd (i)	100	100
Franklins Wetherill Park Pty Ltd (i)	100	100
Fresco Supermarket Holdings Pty Ltd (i)	100	100
FW Viva 3 Pty Ltd (i)	100	100
Garden Fresh Produce Pty Ltd	100	100
Gawler Supermarkets Pty. Ltd.	100	100
Global Liquor Wholesalers Pty Limited (i)	100	100
Green Triangle Meatworks Pty Limited	100	100
Gympie Property Investment Pty Ltd	84.7	84.7
Handyman Stores Pty Ltd (i)	100	100
Hardware Property Trust	100	100
Himaco Pty Ltd (i)	100	100
IGA Community Chest Limited (ii)	100	100
IGA Distribution (SA) Pty Limited (i)	100	100
IGA Distribution (Vic) Pty Limited (i)	100	100
IGA Distribution (WA) Pty Limited (i)	100	100
IGA Fresh (Northern Queensland) Pty Limited (i)	100	100
IGA Fresh (NSW) Pty Limited (i)	100	100
IGA Pacific Pty Limited	100	100
IGA Retail Network Limited	100	100
IGA Retail Services Pty Limited (i)	100	100
Independent Brands Australia Pty Ltd (i)	100	100
Independent Solutions Pty Ltd	100	100
Introduced Community Ideas Productivel(1)	100	100

Interfrank Group Holdings Pty Ltd(i)

100

100

For the year ended 30 April 2016

## Appendix B - Information on subsidiaries

		2016 %	2015 %
	Jewel Food Stores Pty. Ltd.	100	100
	Jorgensens Confectionery Pty. Limited	100	100
	JV Pub Group Pty Ltd	100	100
	Keithara Pty. Ltd.	100	100
	Knoxfield Transport Service Pty. Ltd.	100	100
	Lilydale Operations Pty Limited (i)	100	100
	Liquor Traders Pty Ltd	100	100
	M-C International Australia Pty Limited	100	100
(a) (b)	Mega Property Management Pty Ltd (i)	100	100
((  ))	Melton New Co Pty Ltd	100	100
	Mermaid Tavern (Freehold) Pty Ltd	100	100
(2/1)	Mermaid Tavern (Trading) Pty Ltd (note 8)	100	-
	Metcash Asia Limited (incorporated in China)	100	100
	Metcash Automotive Holdings Pty Ltd and its subsidiaries	-	83.2
	Metcash Export Services Pty Ltd	100	100
	Metcash Food & Grocery Pty Ltd (i)	100	100
	Metcash Food & Grocery Convenience Division Pty Limited (i)	100	100
	Metcash Holdings Pty Ltd	100	100
90	Metcash Management Pty Limited	100	100
	Metcash Services Proprietary Limited	100	100
	Metcash Storage Pty Limited	100	100
	Metcash Trading Limited (i)	100	100
	Metoz Holding Limited (incorporated in South Africa)	100	100
20	Metro Cash & Carry Pty Limited	100	100
	Mirren (Australia) Pty. Ltd.	100	100
(	Mitre 10 Pty Ltd (i)	100	100
	Mitre 10 Australia Pty Ltd (i)	100	100
(15)	Mitre 10 Mega Pty Ltd (i)	100	100
	Mittenmet Pty. Ltd. (i)	100	100
	Moorebank Transport Pty Ltd	100	100
(( ))	Moucharo Pty. Ltd.	100	100
	Narellan Hardware Pty Ltd (i)	100	100
~	National Retail Support Services Pty Ltd (i)	100	100
	Newton Cellars Pty Ltd	100	100
	NFRF Developments Pty Ltd	51	51
	Northern Hardware Group Pty Ltd	84.7	-
	Nu Fruit Pty. Ltd.	51	51
П	Payless Superbarn (N.S.W.) Pty Ltd	100	100
	Payless Superbarn (VIC.) Pty. Ltd.	100	100
	Pinnacle Holdings Corporation Pty Limited	100	100
	Plympton Properties Pty. Ltd.	100	100
	Produce Traders Trust (previously Garden Fresh Produce Trust)	100	100
	Property Reference Pty. Limited	100	100
	OIM Dr. I have a	100	100

	2016 %	2015 %
Queensland Independent Wholesalers Pty Limited	100	100
Quickstop Pty Ltd (i)	100	100
Rainbow Supermarkets Pty Ltd	100	100
Rainbow Unit Trust	100	100
Rainfresh Vic Pty. Ltd.	51	51
Regeno Pty Limited	100	100
Regzem (No 3) Pty. Ltd.	100	100
Regzem (No 4) Pty. Ltd.	100	100
Rennet Pty. Ltd.	100	100
Retail Merchandise Services Pty. Limited	100	100
Retail Stores Development Finance Pty. Ltd	100	100
Rockblock Pty. Ltd.	100	100
Roma Hardware Pty Ltd (i)	100	100
R.S.D.F. Nominees Pty. Ltd.	100	100
Soetensteeg 2 61 Exploitatiemaatschappij BV (incorporated in Netherlands)	100	100
SSA Holdings Pty Ltd	100	100
Scanning Systems (Fuel) Pty Ltd	100	100
Smart IP Co Pty Ltd	100	100
South Coast Operations Pty Ltd (i)	100	100
South West Operations Pty Ltd (i)	100	100
SR Brands Pty Ltd	100	100
Stonemans (Management) Proprietary Limited	100	100
Stonemans Self Service Pty. Ltd.	100	100
Sunshine Hardware Pty Ltd	84.7	84.7
Tasher No 8 Pty. Ltd.	100	100
Tasman Liquor Company Limited (incorporated in New Zealand)	100	100
Tasmania Hardware Pty Ltd	80	80
Timber and Hardware Exchange Pty Ltd	68.4	52
Timberten Pty Ltd (note 8)	100	-
Vawn No 3 Pty. Ltd.	100	100
WA Hardware Services Pty Ltd (i)	100	100
Wickson Corporation Pty Limited(i)	100	100
Wimbledon Unit Trust	100	100

QIW Pty Limited

100

100

For the year ended 30 April 2016

## Appendix B - Information on subsidiaries

#### Entities subject to class order relief

Pursuant to an order from ASIC under section 340(1) of the *Corporations Act 2001* dated 23 April 2012 which is based on Class Order 98/1418 (Order), relief has been granted to certain controlled entities of Metcash Limited, being those marked (i), from the *Corporations Act 2001* requirements for preparation, audit and lodgement of their financial reports. As a condition of the Order, Metcash Limited and the controlled entities, being those marked as (i) (the Closed Group) entered into a Deed of Cross Guarantee on 18 April 2012. The entities marked (ii) are also party to the Deed of Cross Guarantee, but are not eligible for inclusion in the financial reporting relief. The effect of the deed is that Metcash Limited has guaranteed to pay any deficiency in the event of winding up of these controlled entities. These controlled entities have also given similar guarantees in the event that Metcash Limited is wound up.

The Statement of Comprehensive Income of the entities that are members of the 'Closed Group' is as follows:

		2016 \$m	2015 \$m
))	Profit/(loss) before income tax	282.4	(405.8)
	Income tax expense	(78.0)	(2.6)
1	Net profit/(loss) for the year	204.4	(408.4)
IJ			
	Retained profits/(accumulated losses) at the beginning of the financial year	(1,181.8)	(634.7)
7	Dividends provided for or paid	-	(138.7)
"	Retained profits/(accumulated losses) at the end of the financial year	(977.4)	(1,181.8)

For the year ended 30 April 2016

## Appendix B - Information on subsidiaries

The Statement of Financial Position of the entities that are members of the 'Closed Group' is as follows:

	2016 \$m	2015 \$m
Assets		
Cash and cash equivalents	10.4	58.5
Trade receivables and loans	933.3	987.2
Inventories	622.8	602.6
Assets held for sale	21.7	26.1
Derivative financial instruments	-	0.2
Prepayments and other assets	10.2	11.2
_Total current assets	1,598.4	1,685.8
Derivative financial instruments	12.1	104.2
Trade receivables and loans	15.9	28.0
Investments	2,583.4	2,686.7
Property, plant and equipment	218.3	243.1
Net deferred tax assets	110.1	124.8
Intangible assets and goodwill	817.3	835.4
Total non-current assets	3,757.1	4,022.2
Total assets	5,355.5	5,708.0
Liabilities		
Trade and other payables	1,284.1	1,295.0
Derivative financial instruments	1.8	0.8
Interest-bearing borrowings	15.7	56.9
Income tax payable	15.2	6.5
Provisions	133.8	114.7
Other financial liabilities	13.6	22.3
	1,464.2	1,496.2
Interest-bearing borrowings	3,114.1	3,597.3
Derivative financial instruments	3.9	6.3
Provisions	122.4	142.6
Other financial liabilities	7.7	22.7
Total non-current liabilities	3,248.1	3,768.9
	4,712.3	5,265.1
Net assets	643.2	442.9
)		
Equity		
Contributed and other equity	1,626.0	1,626.0
Other reserves	(5.4)	(1.3)
Retained profits/(accumulated losses)	(977.4)	(1,181.8)
Total equity	643.2	442.9

## Directors' declaration

For the year ended 30 April 2016

In accordance with a resolution of the directors of Metcash Limited, I state that:

In the opinion of the directors:

- a. The financial statements, notes and the additional disclosures included in the directors' report designated as audited, of Metcash Limited are in accordance with the *Corporations Act 2001*, including:
  - i. Giving a true and fair view of its financial position as at 30 April 2016 and of its performance for the year ended on that date; and
  - ii. Complying with Accounting Standards (including the Australian Accounting Interpretations) and *Corporations Regulations* 2001:
- b. The financial statements and notes also comply with *International Financial Reporting Standards* as disclosed in Appendix A.2; and
- c. There are reasonable grounds to believe that the Company will be able to pay its debts as and when they become due and payable.
- 2. This declaration has been made after receiving the declarations required to be made to the directors in accordance with section 295A of the *Corporations Act 2001* for the financial year ending 30 April 2016.
- 3. In the opinion of the directors, as at the date of this declaration, there are reasonable grounds to believe that the members of the Closed Group identified in Appendix B will be able to meet any obligation or liabilities to which they are or may become subject, by virtue of the Deed of Cross Guarantee.

On behalf of the Board

Jan R Momie

lan Morrice

Director

Sydney, 20 June 2016



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## Auditor's Independence Declaration to the Directors of Metcash Limited

As lead auditor for the audit of Metcash Limited for the financial year ended 30 April 2016, I declare to the best of my knowledge and belief, there have been:

- a) no contraventions of the auditor independence requirements of the *Corporations Act 2001* in relation to the audit; and
- b) no contraventions of any applicable code of professional conduct in relation to the audit.

This declaration is in respect of Metcash Limited and the entities it controlled during the financial year.

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Ernst & Young

Renay Robinson

Partner 20 June 2016

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## Independent auditor's report to the members of Metcash Limited

### Report on the financial report

We have audited the accompanying financial report of Metcash Limited ('the company'), which comprises the consolidated statement of financial position as at 30 April 2016, the consolidated statement of comprehensive income, the consolidated statement of changes in equity and the consolidated statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration of the consolidated entity comprising the company and the entities it controlled at the year's end or from time to time during the financial year.

#### Directors' responsibility for the financial report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards and the *Corporations Act 2001* and for such internal controls as the directors determine are necessary to enable the preparation of the financial report that is free from material misstatement, whether due to fraud or error. In Appendix A, the directors also state, in accordance with Accounting Standard AASB 101 *Presentation of Financial Statements*, that the financial statements comply with *International Financial Reporting Standards*.

#### Auditor's responsibility

Our responsibility is to express an opinion on the financial report based on our audit. We conducted our audit in accordance with Australian Auditing Standards. Those standards require that we comply with relevant ethical requirements relating to audit engagements and plan and perform the audit to obtain reasonable assurance about whether the financial report is free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial report. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial report, whether due to fraud or error. In making those risk assessments, the auditor considers internal controls relevant to the entity's preparation and fair presentation of the financial report in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by the directors, as well as evaluating the overall presentation of the financial report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## Independence

In conducting our audit we have complied with the independence requirements of the *Corporations Act 2001*. We have given to the directors of the company a written Auditor's Independence Declaration, a copy of which is included by reference in the directors' report.

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#### Opinion

In our opinion:

- a. the financial report of Metcash Limited is in accordance with the Corporations Act 2001, including:
  - i. giving a true and fair view of the consolidated entity's financial position as at 30 April 2016 and of its performance for the year ended on that date; and
  - ii. complying with Australian Accounting Standards and the Corporations Regulations 2001; and
- b. the financial report also complies with International Financial Reporting Standards as disclosed in Appendix A.

## Report on the remuneration report

We have audited the Remuneration Report included in pages 15 to 27 of the directors' report for the year ended 30 April 2016. The directors of the company are responsible for the preparation and presentation of the Remuneration Report in accordance with section 300A of the *Corporations Act 2001*. Our responsibility is to express an opinion on the Remuneration Report, based on our audit conducted in accordance with Australian Auditing Standards.

#### Opinion

In our opinion, the Remuneration Report of Metcash Limited for the year ended 30 April 2016, complies with section 300A of the *Corporations Act 2001*.

Ernst & Young

Ennot & young

Renay Robinson Partner Sydney

RRobinson

20 June 2016

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